



Activity report **2009·10**

For a Green  
and Democratic City

## **OUR MISSION**

The Montréal Urban Ecology Centre's mission is to build and share expertise concerning the most viable and democratic approaches to sustainable urban development.

## **OUR APPROACH**

Inspired by 'Social Ecology', the Centre questions the relationship between nature and society and sees these two elements as tightly interrelated. We emphasize the importance of the neighbourhood and city levels and the fundamental right of citizens to take part in decisions that relate to the management of urban affairs.

## **OUR MAJOR PROJECTS**

During 2009-2010, we were involved in numerous singularly relevant and innovative projects. Three of them kept us most busy:

- Green, Active, and Healthy Neighbourhoods
- Ville en vert
- Car-Free Neighbourhoods Week

# A WORD FROM THE PRESIDENT



 Owen Rose, President of the Board

## ACTIVIST, COLLABORATOR, AND EXPERT

We know intuitively that the work we do at the Montréal Urban Ecology Centre (MUEC) is necessary, but why? The MUEC is more than just ideas on citizen participation and sustainable urban ecology; we are actors in civil society<sup>1</sup> and, above all, defenders of public interest<sup>2</sup>. Separate from governments and private interests, civil society organizations have more than ever a role to play. At the MUEC, we not only question pre-conceived notions but also deal with the issues raised by our ecological and democratic sensitivities by presenting concrete examples of how to do things differently. It's true: We want to transform the world.

Ideas, achievements, and expertise: Through our actions, the MUEC (its team, members of the board of directors, and many volunteers) is an example of integrity and an actor in transforming Montréal. This means that at times we have to take a public stand at the metropolitan level by speaking out on projects, such as the Turcot interchange and the Notre-Dame Highway, or by organizing activities at the street level, such as a flash mob for Car-Free Neighbourhoods Week. Other times, we bring together different actors to organize training workshops and conferences as we did this year with the Gehl Architects' team from Copenhagen and the Montréal Goethe Institute.

What about our achievements? Our greening projects have contributed to reducing urban heat islands while developing relationships and creating a feeling of well being in the city. The new project ideas of *Quartiers verts, actifs et en santé* (Green, Active, and Healthy Neighbourhoods) continues to bring new ideas into the field and convince people of ways to redesign the city one neighbourhood at a time. Regarding Montréal's road maintenance, we would like to see existing practices change, and we have ideas on how to systematically integrate best practices into sustainable urban development rather than spending public money to simply remake the status quo.

Knowing we need to stay strongly rooted in Montréal, we are striving for the "universal" in our "local". In August 2011, we are going to share our experiences with others and learn about their own at the Ecocity World Summit. At the same time, we will continue to work on greening and urban agriculture, active and public transport design, democracy and citizenship, and any other special projects that correspond with our vision of Montréal.

In 2010, the MUEC prioritized developing our staff. Thank you again Luc and the team for your dedication and professionalism. I am so proud to work with this team, the board members, and volunteers, who, all together, make the MUEC an important actor in **civil society** and a defender of **public interest** in Montréal!

### 1. Civil Society

Non-profit, organized groups, clubs and associations in society that operate independently from government and the state. (Termium – The Government of Canada's terminology and linguistic data bank)

### 2. Public Interest

Public interest refers to the «common well-being» or «general welfare.» Public interest is central to policy debates, politics, democracy and the nature of government itself. (Termium)

## A WORD FROM THE EXECUTIVE DIRECTOR

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Luc Rabouin, Executive Director

The year 2009-2010 marks a turning point for the Montréal Urban Ecology Centre (MUEC). The Centre has gained enough credibility and notoriety to attract opportunities for projects without our having to go and look for them. More and more organizations from the community, academic, public, and municipal sectors, as much as from the private, are approaching the MUEC because they want to collaborate with us.

Over the last few years, we have worked non-stop to show that the MUEC is not only capable of coming up with innovative ideas but also of producing high-quality and professional projects. This was possible because some of our visionary partners believed in us and were willing to take a big risk. I would like to recognize in particular the contribution made by the *Fonds pour la promotion des saines habitudes de vie* as they invested a considerable amount in our pilot project *Quartiers verts, actifs et en santé* (Green, Active, and Healthy Neighbourhoods). This contribution supported us through the last two years—a process of continuous adjustment that today allows us to be very proud of the project and to start planning for its expansion in other parts of Montréal, Quebec, and even Canada.

We also started a three-year project with the *Office municipal d'habitation de Montréal*. The project *Ville en Vert* will allow us to improve at first hand the environment of people living in low-cost housing units. This project is also a way to make our city greener by prioritizing the people that need it most. Organizing the Ecocity World Summit will also keep us very busy!

The MUEC is growing quickly and has gone from 5 to 15 employees in three years. This has brought on new challenges:

- Learning to choose the most interesting opportunities and ones that will have a major impact;
- Developing project management processes and efficient internal communication;
- Maintaining a team that is competent, engaged, productive, healthy, and happy at work;
- Ensuring a balance between the energy invested in more tangible projects and that dedicated to our influential work in politics and public decisions.

In order to face these challenges, we decided to start a new strategic planning process and hire an operations coordinator. These two key decisions made by the members of the board will hopefully allow us to determine our path for the next few years and acquire the means to travel it together. The greatest strength of an organization like ours is in the hearts and minds of the people who work or volunteer there. It's with these people that we will find the solutions to make Montréal a democratic and ecological city.

## GREEN, ACTIVE, AND HEALTHY NEIGHBOURHOODS

### Green, Active, Healthy Neighbourhoods



There is now widespread agreement that changing over to active and public transport is necessary in order to reduce the health and environmental impacts of transportation and to improve the quality of neighbourhood life. Urban space, however, is still being analyzed and developed to facilitate the flow of traffic. The Montréal Urban Ecology Centre (MUEC) proposes a new approach that will allow Montréal and its boroughs to be redesigned to facilitate pedestrians and cyclists with our project *Quartier Verts, Actifs et en santé* (Green, Active, and Healthy Neighbourhoods – GAHN) in partnership with the *Coalition québécoise sur la problématique du poids*.

GAHN's three-phase process aims to share potential, priority solutions and to demonstrate the possibility of designing neighbourhoods that favor active transportation in order to encourage the political will necessary to prompt a change in standards and professional practices.

#### **Phase 1 – Documentation of Best Practices**

On the MUEC's website, we created the section "Cool Ideas" grouping together almost one hundred examples of urban design, public policy, and programs in Montréal, Quebec, and around the world. "Cool Ideas" shows how we could redesign our neighbourhoods to increase active and public transport use. The section will grow as we discover new examples of urban ecology in practice around the world.

We also created 50 technical documents to accompany each GAHN pilot project with concrete information (definitions, advantages, disadvantages, ecological potential, costs, and the time required for implementation) on the design plans developed specifically for each borough's pilot projects (Phase 3).

#### **Phase 2 – Promotion of Best Practices, Public Relations, and Advocacy**

We organized major activities for design professionals, a group we had little contact with during the project's first year, by inviting representatives from the Danish firm Gehl Architects to come and give two specialized training workshops for design professionals from Montréal and all over Quebec. On February 16 and 17, and June 1 and 2, urban planners, engineers, architects, and landscape architects (40 participants on each occasion) from different municipalities of Quebec, private businesses, and transport societies participated in a dynamic workshop on the approach, methodology, and tools developed by Jan Gehl for analyzing public space. The MUEC also took advantage of these sessions to offer specialized training to the GAHN project's team and its partners.

During the second workshop, the City of Montréal requested a special session for its professionals. Forty-two public servants had the opportunity to take part in a one-and-a-half day workshop on Montréal's major development projects. A meeting was also organized between the elected officials and public servants responsible for the urban planning and transportation sectors of the City of Montréal. The elected officials who participated in the specialized training

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told us that they had introduced into their practices some of the tools Gehl Architects had presented, such as using pedestrian counts for urban design project analysis.

Also, the conferences we gave provided the MUEC the opportunity to speak to a large audience about the GAHN project and its accomplishments. Both of our presentations in December 2009 and April 2010 at the *Université de Québec à Montréal URBA 2015* forum attracted 350 people, of which a large number were elected officials or private and public sector professionals from Montréal and other surrounding cities.

Finally, we took a stand on major issues related to transportation and urban planning, in particular at public consultations. Together with the *Coalition québécoise sur la problématique du poids* and the *Collège québécois des médecins de famille* (Board of the Quebec College of Family Physicians), we presented a brief on the Namur-Jean-Talon West revitalization project in Côte-des-Neiges to the *Office de consultation publique de Montréal* (OCPM) and the parliamentary committee in charge of revising *Le Code de la sécurité routière du Québec* (the Quebec Highway Safety Code). We are also actively involved in obtaining a proposal that would seriously reduce the negative health and environmental impacts of reconstructing the Turcot interchange. This project will be a major focus for the MUEC in the next year.

### **Phase 3 – Participatory Planning Pilot Projects**

This phase was full of many different activities. The GAHN projects in the boroughs of Parc-Extension and Mercier-Est were finalized and launched in the spring with more than 60 people, including the mayors of each borough, at each of the launch parties. Mercier-Est also created a follow-up committee led by mayor Réal Ménard to bring together the key players in implementing the project.

GAHN has started two new pilot projects in the Plateau-Est and Southeastern Notre-Dame-de-Grâce with local partners the Maison d'Aurore and Mobiligo. After an enriching first year, the project's team has refined their planning process and designed innovative citizen participation tools.

Over the summer, the team created a neighbourhood portrait for each borough using summary documents, consultation activities, and field investigations. The team and 25 volunteers used the methods they learned from Gehl Architects to gather valuable information, generally left out of analyses, on how pedestrians and cyclists use public space.

A citizen's forum held in the Plateau-Est and Southeastern Notre-Dame-de-Grâce allowed the team to create a neighbourhood vision for each borough, discuss desired changes, and target priority development goals. The team will use this information in workshops with some 20 specialists to create development scenarios that they will present to citizens at a second forum. Once our different partners have approved and made any changes to these documents, they will be integrated into the GAHN Plan. Both projects are scheduled for launch in spring 2011.

### **Outlooks for 2010-2011**

- Finalize and launch plans for the second two GAHN projects and see to the follow-up of all four projects with local partners, the City, and other relevant authorities;
- Develop a strategy and tools to help integrate the project's approach into other Quebec municipalities;

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- Continue to document and distribute best practices of urban planning and design, for example, by organizing specialized training, symposiums, and public conferences;
- Continue to provoke public debate regarding changes in Quebec's urban planning policies and practices, in particular with regards to the reconstruction of the Turcot interchange, the revision of *La loi sur l'aménagement et l'urbanisme de Montréal* (The act respecting land use planning and development in Montréal), and *Le plan d'urbanisme de Montréal* (Montréal's Master Plan).

*This project was made possible by the financial support of the Fonds pour la promotion des saines habitudes de vie and of the Public Health Agency of Canada. Also to be noted is the exceptional collaboration of McGill University's School of Urban Planning and School of Architecture, as well as the support of the Direction de santé publique de l'Agence de la santé et des services sociaux de Montréal.*



Development Solutions of the GAHN  
Parc-Extension Project



Specialized Training with Gehl Architects



Réal Ménard, mayor of Mercier-Hochelaga-Maisonneuve, at the GAHN Mercier-Est project's launch party

## VOLUNTEER COMMITTEE: CITIZEN MEETINGS AND AWARENESS ACTIVITIES

During her internship at the MUEC, Jessie Smith, a geography student at the University of Concordia, established a volunteer committee and chose to organize public activities. Five activities with themes such as the precedence of cars in the city and sustainable development allowed citizens to engage in discussion after watching a documentary or listening to a guest speaker. These meetings, organized by eight volunteers, attracted some 100 people. The committee also worked together with the Car-Free Mile End to organize the Car-Free Day on St.Viateur Street. Jessie also updated the list of volunteers that could be called upon on different occasions, such as for the GAHN project's pedestrian and cyclist count, in which 25 volunteers participated.

## CAR-FREE NEIGHBOURHOODS WEEK



The first *Semaine Quartiers sans voitures* (Car-Free Neighbourhoods Week) took place on September 20-26, 2010. The MUEC collaborated with the Montréal Goethe Institute for the event, and some of the programming corresponded with *En ville sans ma voiture, toute la semaine!* (In Town Without My Car All Week Long!), an event organized by the *Agence métropolitaine de transport* (AMT). There were diverse activities designed to raise

awareness about the harmful effects of increased traffic in urban areas and the benefits of healthy, sustainable urban living.

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## International guest speakers

DEng. Ulrike Reutter and Markus Heller, two experts from Germany, presented their country's most advanced examples of car-free neighbourhoods. Ing-Cristine Ericson, a guest speaker from the Agency for Road and Transport in Oslo, Norway, spoke about her experience designing transport for northern climate cities.

- **Symposium**—Car-Free Neighbourhoods: Political, community, and technical challenges.
- **Lunch Hour Conference**—Potential avenues for car-free living all year round. (Grand-Place at the Complexe Desjardins).
- **Public Conference**—Changing conduct: European ideas for creating car-free neighbourhoods.
- **GAHN Workshops:**
  - 1) How to move from planning to action.
  - 2) How to counter neighbourhood gentrification.

## Demonstration of Best Practices

- **Flash Mob: Car-Free Neighbourhoods**—Around 50 people kicked-off Car-Free Neighbourhoods Week by briefly turning the street into a dance floor. The YouTube video has received more than 2000 hits.
- **Exhibition: Berlin On-the-Go Towards a Pedestrian-Friendly City**—Photos from 12 neighbourhoods in Berlin invited people to discover the different initiatives the city took to make its streets more pedestrian friendly. The exhibition took place on September 20-24, 2010, at the Complexe Desjardins's Grand-Place.
- **Car-Free Day in our Neighbourhoods**—With the help of local organizations, the Car-Free Day took place in four neighbourhoods outside the city centre: Pointe-aux-Trembles, Sainte-Marie, Mile End, and Verdun. The Montréal artist Roadsworth left his mark on all four pedestrian streets.

The Car-Free Neighbourhoods Week benefited from extensive media coverage.

## Outlooks for 2011

The Car-Free Neighbourhoods Week will be back in 2011 to put an even greater emphasis on the neighbourhoods.

*The Car-Free Neighbourhoods Week was made possible by the financial support of the Green Municipal Fund, the AMT, the Foundation of Greater Montréal, the Agence de la santé et des services sociaux de Montréal, the Coalition pour la réduction et l'apaisement de la circulation, the Norwegian Embassy in Ottawa, and McGill University.*



📍 Park(ing) on Saint-Viateur Street



📍 Car-Free Day on Saint-Viateur Street



📍 Roadsworth stencils a "car trap" on a street in Verdun



📍 Group meal on Car-Free Day in Sainte-Marie

## RASSEMBLÉCO



Rassemblement 2009 at  
Écomusée du fier monde

The MUEC and the *Section du Québec du Conseil du bâtiment durable du Canada* (the Quebec Chapter of the Canada Green Building Council) organized their second RassemblÉCO event to reinforce the ties between different non-profit organizations of the sustainable built environment field.

Eight organizations were invited to present their mission, history, accomplishments, and on-going projects related to an environmentally-friendly, built environment using the Pecha-Kucha PowerPoint method (20 slides x 20 seconds). Once again the event was a tremendous success attracting some 120 people.

## LA VILLE EN VERT

After the MUEC's consulting service completed their participatory urban planning pilot project to redesign the exterior spaces of the *Habitations à loyer modique* (HLM) de Rosemont, the MUEC and the *Office municipal d'habitation de Montréal* (OMHM) decided to continue their partnership and start a program to reduce urban heat Islands in Montréal's low-cost housing units. The *Ville en Vert* project received \$1,000,000 over three years from the *Institut national de santé publique du Québec*, which is financed by the Quebec government's *Fond vert* (Green Fund) of *Action 21 du Plan d'action 2006-2012 sur les changements climatiques* (Action 21 of the 2006–2012 Climate Change Action Plan).

Since June 2010, the project's two coordinators have been working closely with sustainable development teams, the OMHM's social intervention team, and renters to design and develop several cool islands. These new developments will improve the quality of life in low-cost housing and reduce the impact of climate change on vulnerable populations, for example. The project will allow the coordinators to become experts in participatory urban planning and implementing white roofs, climbing plants, ecological parking, greening, and urban agriculture.

The *Ville en Vert* team finished their first major participatory project of the Mile End's *Habitations Emile-Nelligan III's* rear courtyard in September 2010. They excavated 2500 sq.ft of asphalt, installed furniture to create shade, and planted perennials, ground cover, shrubs, and trees to make a natural, urban agricultural space. The residents helped to transform their environment into an area to relax and get-together by participating in the decisions at all stages of the project from planning to construction. Residents also attended several training workshops related to greening and urban agriculture to insure the sustainability of the project.

## Outlooks for 2011-2012

Over the next two years, *Ville en Vert* aims to complete 10 major participatory projects and 30 technical interventions which will compliment the OMHM's major, scheduled construction projects. Training and awareness tools related to implementing cool islands and a publication on climbing plants will accompany these projects.

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The *Ville en Vert* project was made possible by the financial support of the Institut national de santé publique du Québec, the Office municipal d'habitation de Montréal, and Alcoa.

BEFORE



DURING



AFTER



Habitations Emile-Nelligan II: Before, during, after

## IMAGINE MILTON-PARC (QUARTIER 21)

The *Imagine Milton-Parc (Quartier 21)* project is part of the Milton-Parc Sustainability Plan, which is aimed at developing environmental alternatives for the neighbourhood. The initial idea was to make the Milton-Parc neighbourhood a benchmark of sustainable urban development. The mobilization of citizens, experts, and local organizations working towards that goal led to the elaboration of the participatory Milton-Parc Sustainability Plan.

Under the *Quartier 21* program, the project's goal is, essentially, to initiate the implementation of the Plan's actions. In 2010, the major project was the construction of an educational green terrace on the roof of the MUEC in collaboration with the *Société de développement commercial Milton-Parc*, who owns the Centre's building. The terrace will be a place for environmental demonstrations, training, and education related especially to greening and urban agriculture. In the last year, many public events were organized: two neighbourhood visits (Jane's walks) to discover the characteristics of Milton-Parc (greening, green alleys, green roofs, history of housing co-operatives, and transport) and three documentary showings on urban environmental issues.



The educational green terrace at the Montréal Urban Ecology Centre

Another important event occurred when the MUEC put Transat in contact with *Allégo de Voyagez Futé*: Transat, one of the neighbourhood's biggest employers, agreed to participate in *Allégo de Voyagez Futé*'s program that promotes alternative modes of transport to and from work. Finally, the MUEC also supported Milton-Parc citizens in saving *Parc Oxygène*.

Even though 2009-2010 is the last official year of the project, the MUEC will continue to actively contribute to supporting residents in carrying out the goals identified in the Milton-Parc Sustainability Plan.

## Outlooks for 2010-2011

- Mobilize institutions and businesses and encourage them to make the walls of their buildings greener;
- Support citizens in their desire to transform Milton Street into a "meeting space" or "pedestrian street" and to preserve Parc Oxygène.

*The Imagine Milton-Parc (Quartier 21) project was made possible by the financial support of the Public Health Agency of Canada, the City of Montréal, and the Agence de la santé et des services sociaux de Montréal.*

*The educational green terrace was made possible by the financial support of SDC Milton-Parc, Soverdi, Institut national de santé publique du Québec, Fonds Éco-municipalité, TD Friends of the Environment Foundation, Canadian Institute of Planners, the borough of Plateau-Mont-Royal, Provencher Roy associés architects, Atelier TAUTEM, Pasquin St-Jean ingénieurs-conseils, and Home Depot.*

## LIVING IN A SUSTAINABLE CITY

The *Habiter une ville durable* (Living in a Sustainable City) exhibition is a coproduction of the MUEC and the *Écomusée du fier monde* in collaboration with different Montréal partners: the *Institut du Nouveau Monde*, the *Université de Québec à Montréal*, and *Bâtirente*.

The exhibition was presented in three phases to raise public awareness about issues related to urban viability through themes, such as consumption, transportation, and housing. We examined what could be done at individual as well as collective levels to improve the quality of citizen life. During the first two phases of the exhibition in 2009 ("Examine the present situation" [June] and "Give ourselves tools" [November-December]), visitors were invited to contribute to the exhibition by leaving comments and drawings that represented their idea of a sustainable city. These contributions were the inspiration for the exhibition's third and final phase "Dream the possible" (April-June 2010), inaugurated on Earth Day. Also, in the summer of 2010, a travelling exhibition went around to parks, pedestrian streets, and the city's public markets.

## Outlooks for 2010-2011

- Ask the *Ministère de l'éducation, du loisir et du sport* to financially support a travelling exhibition;
- Publish a catalogue presenting the key elements of Living in a Sustainable City: photographs, cartels, and introductory texts;
- Present the exhibition at the 2011 Ecocity World Summit in Montréal.

*This project was made possible by the financial support of the Agence de la santé et des services sociaux de Montréal, the Société de transport de Montréal (STM), and the City of Montréal.*

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### JANE'S WALKS

On May 1 and 2, 2010, almost 500 people participated in the second edition of Montréal's "Jane's Walks," organized by the MUEC to honour Jane Jacobs, a famous, urban-planning activist. "Jane's Walks" is a pedestrian activity that allows citizens to get to know their city and its history better. It also helps them increase their expertise and identify what their city's public places mean to them.

The MUEC invited citizens to organize a discovery walk in their neighbourhoods with a theme of their choice. The 19 different walks had themes centered on parks and nature, the built environment, history, and street design. The French-language tools that we developed this year facilitated the participation of some 30 volunteer organizers.



Jane's walks 2010

### Outlooks for 2010-2011

- Coordinate the organization of some 20 Jane's Walks;
- Identify a partner or sponsor to support the organization and promotion of the activities.

### ECOCITY WORLD SUMMIT



The Montréal Urban Ecology Centre is honoured to host the 9<sup>th</sup> Ecocity World Summit on August 22-26, 2011. This big international conference will bring together professionals, activists, academics, and decision-makers interested in discussing major issues related to sustainable urban development. More than 1500 participants from all over the world are expected to attend the conference at the *Palais des congrès de Montréal*.

Past Ecocity World Summit meetings have also been held in California (1990 and 2008), Australia (1992), Senegal (1996), Brazil (2000), China (2002), India (2006), and Turkey (2009). In Montréal this year, we will present new themes and innovations by introducing participatory methods and field activities, such as design charrettes and "greenstorming" sessions. We will also take advantage of influential conference speakers to make some activities available to the public.

The program will be centered around the following six main themes: 1) Climate change and the Ecocity; 2) Ecomobility, Urban Planning, and Public Space; 3) Governance and Democracy in the Ecocity; 4) Economics of the Ecocity; 5) Health and the Built Environment; 6) Biodiversity and Urban Agriculture. We are also going to try and include some activities that will take a creative look at the theme Arts, Culture, and Youth Engagement.

The Summit's program will also offer other interesting subjects:

1. Northern climate cities: Ecocity policy, planning, and design
2. Re-building better in Haiti and other post-disaster zones
3. Ecocity Montréal
4. Citizen engagement and youth participation
5. Measuring ecocity progress: indicators, standards, and best practices

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Organizing such a large event is an enormous challenge and that is why we have the support of a firm specializing in the organization of international conferences and many partners and friends.

For more details visit: [www.ecocite2011.com](http://www.ecocite2011.com).

## **Outlooks for 2010-2011**

- Mobilize people and organizations who want to help, in one way or another, with the organization and execution of the Summit in order to make it a memorable event for Montréal and other cities in Quebec and Canada.

## **CONSULTING SERVICES**

The MUEC is continuing to work on offering professional services within the organization. We see this as another way of accomplishing our mission and reaching our goals. In addition to a few consulting contracts, we organized specialized training sessions with specialists from Gehl Architects, a world-renowned firm located in Copenhagen. The first two-day specialized training workshop was for some forty urban planning and design professionals. To our great surprise, the spaces were all filled within a few days. There was so much interest we organized a second two-day session as well as a separate workshop for the employees of the City of Montréal.

## **Outlooks for 2010-2011**

- Continue to offer professional services for innovative projects that take advantage of our expertise in participatory processes as well as urban planning that favors active transport, greening, and urban agriculture.



# PEOPLE INVOLVED IN THE ORGANIZATION

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## MEMBERS OF THE BOARD 2009-2010

**Janice Astbury**, geographer and senior project leader, J.W. McConnell family • **Normand Brunet**, lecturer and coordinator, *Institut des sciences de l'environnement*, UQAM • **John Cawley**, senior project leader, McConnell Foundation • **Jayne Engle-Warnick**, urban planner • **Marcela Escribano**, project leader of Latin American and Caribbean projects, Alternatives • **Nik Luka**, assistant professor and program coordinator of urban design, School of Urban Planning, School of Architecture, McGill University • **Katia Opalka**, environmental lawyer, Blakes • **Annie Rochette**, project manager of sustainable development, MUEC • **Owen Rose**, architect, *atelier TAUTEM* • **Dominique Sorel**, engineer, S.S. Papadopoulos & Associates, Inc. • **Marco Viviani**, director of development and public relations, *Communauto*.

## TEAM MEMBERS 2009-2010

**Marie-Hélène Armand** • **Catherine Aubry** • **Tristan Bougie** • **Myriam Cloutier** • **Alexandra Coelho** • **Marie-Eve Dostie** • **Isabelle Gaudette** • **Pierre-Étienne Gendron** • **Patrice Godin** • **Pascoal Gomes** • **Saleema Hutchinson** • **Anne Juillet** • **Caroline Laganière** • **Adam Popper** • **Luc Rabouin** • **Annie Rochette**.

## INTERNS AND VOLUNTEERS

**Raphaëlle Aubin** • **Erica Beasley** • **Alice Desforges** • **Sanaa El Aychi** • **Thierry Gendron** • **Kiley Goyette** • **Sarah Hrdlicka** • **Melanie Lambrick** • **Rebecca Lazarovic** • **Stéphanie Lessard** • **Cecilia de la Mora** • **Julien Molines** • **Sarah Pilote** • **Robyn Rees** • **Diana Rivadeneira** • **Noemi Simard** • **Jessie Smith** • **Annie Thongphanith** • **Elizabeth Thongphanith** • **Antoine Trottier** • **Darren Veres** • **Mathieu Vik** • **Chris Wise** • everyone who participated in the CFN flash mob • the 19 people who organized the Jane's Walks.

## MEMBERS OF THE SCIENTIFIC COMMITTEE OF THE GREEN, ACTIVE, AND HEALTHY NEIGHBOURHOODS

**Marie-Soleil Cloutier**, assistant professor, *Centre Urbanisation Culture et Société*, INRS • **Chantal Dagenais**, project leader of traffic engineering, CIMA+ • **Marie Demers**, associate researcher, *Centre de recherche clinique du CHUS* • **Sébastien Gagné**, councilor of network development, *Société de transport de Montréal* • **Lise Gauvin**, researcher, Interdisciplinary group research in health and social and preventative medicine, *Université de Montréal* • **Paul Lewis**, director, *Groupe de recherche ville et mobilité*, *Institut d'urbanisme*, *Université de Montréal* • **Nik Luka**, assistant professor and program coordinator of urban design, School of Urban Planning, School of Architecture, McGill University • **Paul Mackey**, president, *Rue Sécure* • **Catherine Morency**, researcher, *MA-DITUC (modèle d'Analyse Désagrégée des Itinéraires de Transport Urbain)*, *École Polytechnique de Montréal* • **Patrick Morency**, doctor, trauma prevention, *Direction de Santé Publique de Montréal* • **Ray Tomalty**, urban planner, professor, School of urban planning, McGill University • **Juan Torres**, assistant professor, *Institut d'urbanisme de l'Université de Montréal* • **Sylvie Tremblay**, transport service, City of Montréal.

*Our apologies to all those we may have forgotten.*



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