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(Photo: Martin C. Barry)

Comfort and Joy

Tight municipal operating budget maintains services

> Martin C. Barry

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They also wanted to develop a strategy to deal with considerable debt accumulated during the merger and increase 'pay-as-you-go' financing to reduce reliance on long-term borrowing and return to responsible financial management.

According to City officials, all three of the objectives were realized.

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According to the budget, the Westmount portion of the tax burden for the "average" single-family dwelling for 2007 will decrease by 1.34 per cent from the year before. Total spending in the coming year will be \$34.6 million — 2.4 per cent more.

"The budget reflects all known increases in operating expenses that will occur in 2007," said Councillor Guy Charette, the finance commissioner.

"The combined effect has resulted in our respecting the budget guidelines with no decrease in services provided to Westmount residents by the city."

Mayor Karin Marks said taxes will go down for residential property owners whose evaluation increase is within the average for Westmount or below.

"For people who have the average evaluation increase, which is about 36 per cent, if you have that average, then your local taxes will not go up," she said. "If your increase is higher than that, then they will."

In terms of overall 2007 taxes for the Agglomeration and Westmount combined, the effect of the adopted taxation rates of

each, for the average single-family dwelling, will be \$6,128 (+4.09 per cent) for the Agglomeration, \$3,744 (-1.34 per cent) for Westmount, for a combined total of \$9,872 (+1.96 per cent).

Continued on page 5

Happy holidays!

The Examiner staff would like to wish all our readers a happy and safe holiday season. Our office will be closed the week of Dec. 25-29, and there will be no Examiner that week. We will reopen on Tuesday, Jan. 2 and resume publication on Thursday, Jan. 4.

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Lahaie brings a wide range of experience

> Martin C. Barry

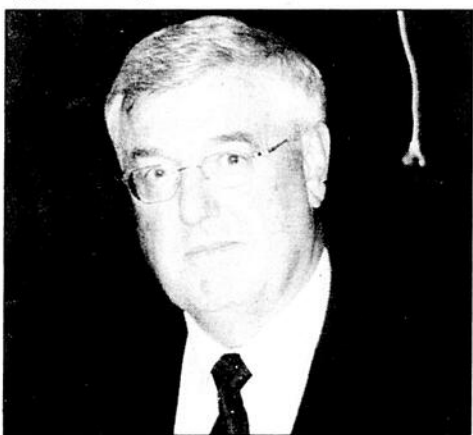
Following a four-month selection committee search, the City of Westmount has chosen the former associate-director for public works of Quebec's second-largest city as Westmount's new Public Works Director.

Jacques Lahaie, whose appointment was confirmed by city council on Dec. 11, had acquired a broad range of experience with different-sized cities before arriving in Westmount. He was with the City of Laval until retiring not long before accepting the position here.

His hiring by Westmount is on a contractual basis for the next three years. Lahaie has also worked for the Montreal-area suburbs of Pierrefonds, Greenfield Park and Repentigny, as well as the rural Quebec North Shore municipality of Port Cartier.

"He has experience in what I call the smaller city environment, but the expertise that you find typically in engineering in public works departments of the large cities," said Director General Bruce St. Louis. "So it was sort of the best of both worlds."

In Westmount, Lahaie's mandate could be considerably easier than his last job. In Laval, the budget for public works alone was \$56 million, compared to Westmount's approximately \$13 million.



New Public Works chief Jacques Lahaie

Photo: Martin C. Barry

"I'm happy to be here," he said. "The people are friendly. From what I could see from the meeting of the city council, it was pretty agreeable."

Lahaie said that in the various cities he's served, he sometimes had overlapping responsibility for environment, public works and engineering. Because of Laval's size, he only handled public works, while in others the mandate was more complex because they were smaller cities.

He said he's already becoming aware of some of Westmount's distinctive public works needs. For example, snow removal operations begin almost as soon as there is accumulation on the streets — a policy which differs widely from the snow removal approach in many other Montreal-area communities.

"Because of the mountain itself, you have to be operational right from the beginning," he said, adding that in Laval they usually wait until a few inches of snow have accumulated before starting removal operations.

Listen carefully come election time, say suburban mayors

> Charles Montgomery

The mayors of Montreal's demerged municipalities voted against the 2007 agglomeration budget on Monday morning, then walked out of the meeting.

In a press conference held at Montreal City Hall after the walkout, they made it clear that this did not signal the end to the boycott they began when the budget was tabled in November.

"We only came today to vote against the budget and it is an important thing to do because otherwise the minutes of this meeting would reflect that the budget passed unanimously," said Westmount Mayor Karin Marks. "We've said very clearly we would not return to this agglomeration council unless there was a reason to do so."

The budget was passed by the majority of votes cast by the City of Montreal members of the council.

When the boycott began, Marks said that the suburban mayors wanted to see proposals from the provincial government for the creation of a better structure for Montreal's shared services before they would resume their attendance of agglomeration meetings.

That has yet to happen.

Also, according to Marks, the province has ignored their requests to improved democracy and operation of the Agglom—such as the establishment of a secretariat on the agglomeration council, and the formation of an executive committee separate from the City of Montreal's.

"We were waiting last week for important changes to bill 55 going through the National Assembly and so we expected that perhaps we'd be able to return to the agglom council with at least something meaningful that we could give our citizens and that we could really feel good about," said Marks. "This didn't



Karin Marks leads fellow mayors out of Monday's Agglomeration Council meeting.

Photo: Charles Montgomery

happen."

Beaconsfield Mayor Bob Benedetti read the City of Montreal resolution which gave the agglomeration council the mandate to approve the proposed 2007 budget.

He called into question the integrity of a government that would support what he described as a structure which doesn't function democratically. "Eighty-three per cent of the vote is predetermined," said Benedetti. "The government knew this."

"Now the time has come for us to say what moral authority do the Charest Liberals have to govern us," said Benedetti, "when they are prepared to ignore 250,000 electors on the island of Montreal; to condemn them to fork over over a quarter of a billion dollars to the agglomeration without a single way of influencing in any manner the way that money is spent?"

When asked where other parties stood on the issue of the agglomeration, Marks said

that the ADQ had come out against it. "I've certainly heard the ADQ speak about the fact that they feel that the agglomerations are badly designed," said Marks, adding later that voters should really listen to the issues when the next election begins. "We're going to ask our citizens to listen darn carefully to what's being offered to them and that's what we're going to pressure for, is to get people to offer them something that makes sense."

Montreal West Mayor Campbell Stuart says he hopes voters in the next election will worry a little less about the classic Quebec federalist/separatist dichotomy and concentrate on issues that have more direct and immediate effects on their daily lives.

"There is a big problem municipally," said Stuart.

"That's where people live and that's where most of what happens in their life, that's where it happens."

Continued on page 9

'Sixties' house seen as inconsistent with surroundings

> Martin C. Barry

Westmount city council's demolition committee could be deciding before Christmas whether a Côte St. Antoine Road split-level home can be torn down, despite objections by a group of nearby residents.

During a demolition permit application hearing last Thursday at City Hall, Julia Gersovitz, an architect who chairs the Planning Advisory Committee which rules on the architectural merits of buildings, noted a number of features in the design of the 1960s-style modern house at 310 Côte St. Antoine that make it inconsistent with older surrounding homes.

According to the principles of the City's architectural code, consistency of height and style is sought in the overall arrangement of the many houses and other buildings throughout Westmount.

While the regulations establish protective categories for safeguarding the heritage value of Westmount's predominantly Victorian and Edwardian architecture, City officials maintain that preservation of more recent

buildings is also taken into account.

Gersovitz said the house's architects, Louis and Aspler, produced a body of work that was substantial, although they tended to design industrial buildings such as supermarkets.

"They have not made over the last 45 years or so ripples in architectural history that is significant," she said, adding that their lack of significance downgraded the house's heritage value.

But Gersovitz acknowledged that 310 Côte St. Antoine is not in poor structural condition. "We have not been apprised of such a report and, quite frankly, I don't think that enters into the situation," she said.

Jean-Philippe Aubert, who resides at 316 Côte St. Antoine, argued to the committee that the Quebec Charter of Rights and Freedoms protects individuals' rights to the peaceful enjoyment and free disposition of property. "We are rooted in this neighbourhood," he said, pointing out that the new three-level house would wipe out his southward view of Westmount Park.

Michelle Weinroth, Aubert's daughter,

said the protracted demolition and construction process could result in serious consequences for the health of Janet Aubert, her mother, who has heart problems. She also cited the environmental impact of cutting down six trees to make way for the new and larger house. "Her fragile condition is not exclusively hers — it is ours, too," said Weinroth. "She represents the canary in the mine."

Designer Leon Berger, an Arlington Avenue resident, disparaged the box-shaped house as having little in common with the Victorian style of most other homes in the neighbourhood.

"I don't see any value in this design — it's ugly," he said. "I think this house could be a lot better. It's ugly, it's too high, the aesthetics are wrong."

"We've had a complete analysis of the current house. I would like to see you do an analysis of the new house in the same way architecturally. Because in 20 years time, they'll be saying the same thing about this new house."

LOCAL NEWS



Director General Bruce St. Louis explains portions of the budget with a PowerPoint presentation.

Photo: Martin C. Barry

Continued from page 1

A summary of the budget shows that in order to achieve savings, city council allocated less for Public Security (-5.69 per cent), for water supplied by the City of Montreal (-12.5 per cent), for the library and cultural services (-4.49 per cent), and for debt and financing charges (-6.77 per cent).

The City plans to have only 216 employees on the payroll in 2007, compared to 220 last year. In addition, \$1.5 million has been desig-

nated for 'pay-as-you-go' project financing next year, compared to \$1 million in 2006. The amount will be increasing by a half-million dollars every year until the fund is sufficient to pay for such ongoing expenses as maintenance of buildings and roads.

In terms of revenue, nearly \$24 million will come from general property tax. Other sources of revenue will include government funding (21.94 per cent), court fines (19.1 per cent), welcome tax (15.79 per cent),

recreation and library fees (13.84 per cent) and parking (4.41 per cent).

Loan bylaw regulations imposed by Quebec during the four-year forced merger with Montreal obliged Westmount to pay capital expenses through long-term borrowing. This has left the City with a \$37.9 million

debt, compared to \$2.9 million just prior to merger in 2001.

Although more than \$4.7 million has been allocated in the 2007 budget for repayment, the amount is 6.5 per cent less than a year ago. The repayment schedule extends over the next 20 years.

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No joy in Whoville



Commentary

Wayne
LARSEN
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At this time of year we are always inundated with images and stories of holiday goodness that testify to the human spirit. From food basket donations to acts of kindness, both public and private, everyone gets caught up in the spirit of giving.

But on the other hand, there is the spirit of taking, which also manifests itself during this otherwise festive season, as cities table their operating budgets for the coming year. As a result, it is usual to see those tired old editorial cartoon images of elected officials dressed as Dr. Seuss's Grinch—stealing our holiday joy by announcing tax increases, reductions in services or some other nasty surprise hidden within the new, well-crunched figures.

This year is no exception, of course, as the Montreal agglomeration gang's new budget raises property taxes by 4.09 per cent over last year. This might not be enough to justify their own animated TV special, but it is certainly enough to negate the City of Westmount's 1.34 per cent reduction in property taxes.

So despite the fact that the City of Westmount seems to be doing all it can to ease the municipal tax burden, tightening the old money belt and even dropping a few employees from the public payroll in a successful attempt to reduce its residents' tax bills, the agglomeration taxes continue to rise unapologetically—and that figure is the one responsible for the inevitable increase in the total amount payable.

There is no question that Westmount and other demerged cities are being robbed. It is a commonly accepted fact of life in this city—one that is not even denied by members of the Tremblay administration. They not only endorse the unfair tax hikes, they planned them and carried them out. They even made it perfectly clear that they were going to do it! Even the nasty old Grinch didn't have the gall to actually warn the residents of Whoville that he was coming to rob them.

Is it fair that the average Westmount homeowner now has to pay more than \$6,000 in Agglom taxes, over and above their regular Westmount taxes? The Agglomeration Council seems to think so, as if a combined annual tax bill of nearly \$10,000 would not be a setback to most people who live here. Even if this were true, it is certainly no justification for outright theft.



Well, it was a silent night until you people showed up!

A merry Christmas for local universities



MNA

Jacques
CHAGNON

Quebec universities have received some very good news: they will be receiving \$90 million in new money to finish off this academic year, a recurrent amount that will be incorporated into their budgets.

There are four beneficiaries in our riding: McGill University will see an increase of \$12,445,000 in their annual budget; the Université du Québec à Montréal will see an increase of \$6,018,000, Concordia University, almost \$6 million; and the École de Technologie Supérieure, \$3.4 million. This represents the first part of a three-year plan to reinvest in post-secondary education.

Not only does this plan affect universities, it affects colleges as well.

Dawson College and the Collège du Vieux-Montréal, for example, will each receive a recurrent amount of close to

\$1 million.

This three-year plan will see a total investment of \$320 million, a very large portion of which will be recurrent. Quebec universities faced difficult cuts between 1995 and 2000 under the Parti Québécois, losing 25 per cent of their revenue, whereas other Canadian universities saw their revenues increase. The governments of the other provinces generally froze their subsidies to the universities, but by deregulating tuition fees, their revenues rose. In 2003, the Conference of Rectors and Principals of Quebec Universities (Conférence des Recteurs et des Principaux du Québec, or the

CREPUQ) sponsored a study with the Ministry of Education in order to evaluate the difference in revenues between Quebec and Canadian universities outside of Quebec. The conclusions were quite significant: at the time, there was a gap of \$375 million in the average expenses between universities in Quebec and those elsewhere in the country. The newly announced reinvestment is certainly good news, but the universities need even more. I will have the opportunity as chair of the education commission to meet with the rectors of all Quebec universities,

two universities each day, beginning Jan. 16. This first day will be spent meeting with the two universities here in our riding—Concordia in the morning and McGill in the afternoon.

This exercise will allow me to take stock of various problems facing universities, including funding issues.

The parliamentary session is now over, and Christmas is quickly approaching.

Most of us will feel great joy during the holiday season, but we mustn't forget those who are ill and bedridden, and face spending Christmas in hospital. I hope this won't be the case for Westmount city councillor John de Castell, who has spent more than a month in the hospital and who doesn't know if he'll be out in time for Christmas. I hope that he will be able to go home, to welcome his brothers and sisters who are coming in from Vancouver to support him. John, to you and your wife, I wish you good luck and much courage.

To all readers of the Westmount Examiner, let me to wish you a very Merry Christmas and a very Happy New Year 2007!

• Jacques Chagnon is the Liberal MNA for Westmount-St. Louis.

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Transcontinental

OLD NEWS from the archives

1935-2006

Five Years Ago

December 13, 2001

A NEW WORLD'S RECORD: "A joint effort by Westmount's two synagogues has broken a Guinness world record for the most Chanukah dreidels spinning at the same time. Members of Temple Emanu-El-Beth Sholom and Congregation Shaar Hashomayim got together last Sunday evening, immediately after a Chanukah Menorah-lighting ceremony on the front steps of Westmount City Hall. A few hundred adults and children gathered in the basement hall of Temple Emanu-El-Beth Sholom, where 400 dreidels—tiny spinning tops used by children to play a game during Chanukah—were unboxed and distributed. Rabbi Barry Gelman of Shaar Hashomayim originally came up with the idea of challenging the existing record of 289 dreidels spinning simultaneously, set Dec. 15, 1998 in Skokie, Illinois."

Ten Years Ago

December 12, 1996

GRANT APPROVED: "It didn't come wrapped with ribbons and bows, but it was just what the City of Westmount wanted for Christmas. On Tuesday, Mayor Peter Trent received assurances from Quebec Municipal Affairs Minister Rémy Trudel that a \$900,000 infrastructure grant had been approved for use toward the renovation of the Protective Services station on Stanton. 'I'm very happy about it,' said Mayor Trent, who spoke to Trudel while in Quebec City on Friday for a meeting of the Quebec Association of Municipalities. 'While I was there, I button-holed the minister. I guess my trip was not in vain.'"

Twenty Years Ago

December 11, 1986

TOWER TO COME DOWN: "The fire-damaged office tower of Alexis Nihon Plaza probably will be torn down next spring, city officials disclosed Monday after issuing a permit to remove the roof on the Westmount portion and brace the top floor for the winter. The 15-storey highrise bordering Atwater avenue is expected to be taken down to the sixth storey level of the shopping and parking complex, said Bruno Di Lenardo, Westmount's director of services. 'It's just not worth repairing it,' he said. 'It's more cost effective to start over.'"

Thirty-Five Years Ago

December 9, 1971

POSTAL BLASTS: "Westmount Police have not yet turned up suspects in the double-bombing which took place at two Westmount post offices Sunday evening. No one was injured by the blasts which occurred about a half-hour apart—the first at the postal station at 4895 Sherbrooke street west, at Prince Albert avenue, the second at the main local post office at 4225 St. Catherine street west."

Tackling the merger's \$43 million debt



Civic Alert

Don WEDGE

More fall-out from the forced merger overshadowed Westmount's budget when it was unwrapped on Monday evening at City Hall. Despite the controlled operational costs, which lead to a slight reduction of local tax, there is the worry over the unprecedented debt load. A need for as much as \$43 million is forecast — a stunning contrast to the pre-merger years, when debt was held to about \$2 million.

The budget could have had its starting point in November 2005, when Mayor Karin Marks promised, while running for election, that her Council would strive to return to a pay-as-you-go system. This means that all routine infrastructure maintenance would be paid from a cash fund instead of seeking long-term loans, the custom of most municipalities.

The annual spending, pre-merger, was about \$4.5 million, but it is projected to be \$7.3 next year.

Paying cash reduces costs by avoiding interest charges, but requires a large cash pool as the starting point. Montreal appropriated Westmount's cash fund, while the limited infrastructure work done during the forced merger was paid for by borrowed money.

Cost doubles

For instance, even the \$25,000 survey work on the Summit Circle Lookout prior to its reconstruction — minimal as part of the borough's \$22 million operating budget — was capitalized by the megacity. By the time it has been paid off, it will have cost more than \$50,000!

That is how Montreal functions. Habitually, the city capitalizes everything possible and then repays the loans for up to 20 years. While merged with Montreal, Westmount did not control its tax revenue and could not opt out of the wasteful custom.

In 2006, a start was made. \$1 million was set aside in the operational budget to cover routine capital maintenance and this has been increased to \$1.5 million for next year. There will be similar increases in future years until the fund covers the work.

Meantime, the difference in capital spending will have to be covered by new loans.

As part of the Charest government's rules governing the demerger, Westmount had to take a \$13.3 million loan in April to repay Montreal for the various capital works done during the four years.

Water mains impact

Also, Westmount took over the secondary water mains network. Again the government

established a formula to recompense Montreal, an amount of about \$9 million. There will be a need for ongoing maintenance, and this will also add an element of debt.

In her pre-budget statement in October, Mayor Karin Marks said the road program was now about eight years behind due to the merger and Montreal's delays in replacing water mains.

Council wants to catch up, if possible, and has begun by preparing the rebuilding of Kensington Ave.

Next year's programme will include major rebuilding of Carleton and Chesterfield, as well as parts of Aberdeen and Olivier.

Taking advantage of its new control of water mains, they will be renewed at the same time on Carleton, Aberdeen and Chesterfield.

Total cost of this roadwork will be about \$3.4 million. Some of them are more than 100 years old, Director-General Bruce St. Louis commented on Monday.

Approximately \$2.7 million will be invested in buildings, parks, vehicles and information systems.

Repayments

Next year's debt repayments, predicted to be \$4.7 million, is about 6.5 per cent less than in 2006. St. Louis explained that this is due to over estimating last year before the extent of the inheritance of the mega-merger was known.

"We had to borrow at seven per cent," he said. "We now have the opportunity to refinance it at about 4.6 per cent over 20 years."

The closing balance with Montreal for the years to 2005 is still not finalized, although St. Louis told council that he thought it could be in the first quarter of 2007.

Innovatory Treasury

The terms of Guy Charette as Finance Commissioner and Claude Lachance, the new City Treasurer, have led to innovative thinking on the debt.

In April, to meet the \$13.3 million due to Montreal, Westmount issued municipal bonds at about six per cent for 12 years.

In this way, council expected to save a substantial amount — anticipated to be about \$2 million — of the interest payments.

Historically, small municipalities have borrowed only on a per-project basis. This restriction did not apply to Montreal, which could take blanket loans to cover even undetermined needs.

In fact, this week Montreal city council was authorizing debt increases of \$430 million to meet most of its 2007 borrowing.

The province now permits small cities to use this method, and Westmount will probably take advantage of the new ruling.

Staff addition

To prepare for the financial emphasis, changes have been made in the treasurer's

department.

The latest was the appointment by council this week of Annette Dupré as Treasury and Budgets Manager.

Dupré, who was chosen from 37 applicants for the position, will start Jan. 10 on a five-year contract. A graduate of McGill, HEC and UQAM, she comes from Mouvements Desjardins and was previously with the Royal Bank.

"It will be part of her job to ensure that no available source of outside funding goes untapped," Administration Commissioner Tom Thompson commented at Monday's meeting.

Mill rate

The debt will be a relatively small component of the overall budget, which will be \$34.6 million, an increase of 2.4 per cent. "The goal was for no increase," said Mayor Marks, "but that was difficult, particularly with garbage costing 72 per cent more."

The final mill rate was set following last-minute government decisions — to allow a four-year spread to ameliorate the high valuation increases, and new flexibility with the commercial property differential.

This allows non-residential property to be indexed at 3.7 times the main rate. "It gives us the same flexibility that Montreal gets," Marks added. "We don't want residents to take the whole Agglom burden."

Putting them together allowed the 1.3 per cent drop in residential rates, although Tremblay's Agglom tax increase of 4.1 per cent means that the total burden will climb another four points!

Caluori's briefing

Fred Caluori was back again briefly in the Public Works chief's office last week. He interrupted his retirement to meet his successor, Jacques Lahaie.

They toured the city and discussed the operations and tasks Lahaie is inheriting.

After a five-month search, Council finally hired Lahaie as the new City Engineer this month. As Public Works chief, the director heads the City's largest department in both budget and personnel. It includes a substantial blue collar labour force, and its work involves him with almost all activities in the city.

Some of the next big issues include revisions to garbage collection, acceleration of road reconstruction, expansion of compost collection, Sunnyside Park renewal and renewal of the water mains.

Caluori retired in September after 36 years' service with Westmount and is looking forward to his first winter vacation — he believed that was the time City engineers here should be on the job.

During the interim, Caluori's deputy, Marianne Zalzal, had been acting as chief.

Continued on page 8

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Dr. Kenneth Bentley
President Board of Directors

Thursday, December 21, 2006 7

Continued from CIVIC ALERT, page 7

Civic Studies

Teamwork Montreal West Mayor Campbell Stuart and Sean Finn, who as Mayor of St. Lambert is one of the hardest fighters against the South Shore Agglom, have been discussing a common front. They will be joined by mayoral colleagues from both sides of the St Lawrence in one of those downtown corporate high-rises for a planning breakfast this (Thursday) morning.

Tribute Former Mayor May Cutler's homage to the late activist Edyth Germain (Letters to the Editor, *Examiner*, Dec. 14) was not only an important recognition of a community figure, but a reminder of why local

papers should be published — and read.

Wind of Change 1 "I think we have to come to the conclusion that the agglomeration council is, at least currently, dysfunctional. It has to be a body that responds to the legitimate needs of the population of the entire island of Montreal, not just the city of Montreal." — NDG MNA Russell Copeman to CBC Radio.

Wind of Change 2 "It will need to be a real change, not just cosmetic tinkering. It may not need legislation. Many of the problems came in the Charest cabinet's decrees, so they might be put right just as easily." — Hampstead Mayor Bill Steinberg.

Big spenders Montreal has not only budgeted to spend \$3.9 billion next year from

taxes and grants, but it is already starting to borrow another \$130 million to be paid-off, with interest, by city taxpayers and eventually their children, plus another \$300 million, the responsibility of the Agglom. Now that's megacity dollars!

Unhappy camper 1 "The suburbs won't use Montreal's 311 phone system so it should not be an Agglom cost." — Baie d'Urfé Mayor Maria Tutino.

Unhappy camper 2 "We closed our two Access Montreal offices so that we could house the new 311 system. Now they have delayed it and don't yet want the space we rented for them. They're refusing to pay us for the empty space. They take decisions but leave us with the bill." — CDN-NDG Mayor Michael Applebaum

Happy camper A highlight of a recent George Bowser weekend was the annual visit of his British childhood friend and cousin, Alex Cooper, who was drummer with

Katrina and the Waves and co-wrote their big 1985 hit 'Walking on Sunshine'.

Assessment "Economic activity in a handful of big cities in Canada has generated much of the wealth of the country. Social and cultural policy has also been shaped in these cities. But they have not been able to achieve reasonable powers of self government nor the power to levy the taxes needed to finance the kinds of programs they need. It seems unclear how this situation might change given the political leadership in Canada's biggest cities, which could be charitably called weak." — John Sewell, once Mayor of Pre-mega Toronto, retiring after publishing his Local Government Bulletin for seven years.

• Community activist Don Wedge can be reached at calert@web.net. His columns are archived at www.westmountexaminer.com, go to Opinion.

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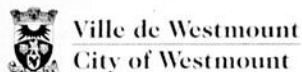
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What's selling? For how much?

Read Andy Dodge's analysis of the Westmount market in The Examiner's monthly Real Estate section.



**AVIS D'ADOPTION
RÈGLEMENT 1338**

AVIS PUBLIC est par les présentes donné à tous ceux qui peuvent être concernés que le règlement 1338 intitulé « **RÈGLEMENT VISANT À MODIFIER DE NOUVEAU LE RÈGLEMENT 685 CONCERNANT LES PARCOMÈTRES** » a été adopté par le conseil municipal de la Ville de Westmount, lors d'une séance spéciale tenue à l'hôtel de ville le 20 décembre 2006.

Ce règlement a pour objet notamment d'augmenter le tarif horaire de certains parcomètres.

Ce règlement entre en vigueur le 1^{er} janvier 2007.

Toute personne intéressée peut consulter ledit règlement et en obtenir copie au bureau du greffier, 4333, rue Sherbrooke Ouest, Westmount, Québec, du lundi au vendredi de 8 h 30 à 16 h 30.

DONNÉ à Westmount, Québec, ce 21 décembre 2006.

**NOTICE OF ADOPTION
BY-LAW 1338**

PUBLIC NOTICE is hereby given to all who may be concerned that By-law 1338 entitled "**BY-LAW TO FURTHER AMEND BY-LAW 685 CONCERNING PARKING METERS**" was adopted by the Municipal Council of the City of Westmount at a special sitting held at City Hall on December 20, 2006.

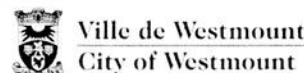
The object of this by-law is, among other things, to increase the hourly rates for the use of certain metered parking units.

This by-law comes into force on January 1, 2007.

Any interested person may consult the said by-law and obtain copies thereof at the Office of the City Clerk, 4333 Sherbrooke Street West, Westmount, Quebec, from Monday to Friday during regular office hours, 8:30 a.m. to 4:30 p.m.

GIVEN at Westmount, Quebec, this December 21, 2006.

Nancy Gagnon, LL.B
Greffière adjointe / Assistant City Clerk



**AVIS D'ADOPTION
RÈGLEMENT 1337**

AVIS PUBLIC est par les présentes donné à tous ceux qui peuvent être concernés que le règlement 1337 intitulé « **RÈGLEMENT VISANT À IMPOSER ET À PRÉLEVER UNE TAXE ET UNE COMPENSATION POUR L'EXERCICE FINANCIER 2007** » a été adopté par le conseil municipal de la Ville de Westmount, lors d'une séance spéciale tenue à l'hôtel de ville le 20 décembre 2006.

Ce règlement a pour objet notamment :

- de fixer, d'imposer et de prélever les taux de la taxe foncière générale et des compensations pour l'exercice financier 2007;
- de fixer les dates d'exigibilité des taxes et des compensations;
- de donner instruction au trésorier de préparer et de déposer le rôle général de perception;
- de déterminer le taux d'intérêt sur tout arriéré de taxes municipales et sur les créances impayées; et
- d'imposer une pénalité additionnelle au montant des taxes exigibles impayées.

Ce règlement entre en vigueur conformément à la loi.

Toute personne intéressée peut consulter ledit règlement et en obtenir copie au bureau du greffier, 4333, rue Sherbrooke Ouest, Westmount, Québec, du lundi au vendredi de 8 h 30 à 16 h 30.

DONNÉ à Westmount, Québec, ce 21 décembre 2006.

**NOTICE OF ADOPTION
BY-LAW 1337**

PUBLIC NOTICE is hereby given to all who may be concerned that By-law 1337 entitled "**BY-LAW TO IMPOSE AND LEVY A TAX AND A COMPENSATION FOR THE 2007 FISCAL YEAR**" was adopted by the Municipal Council of the City of Westmount at a special sitting held at City Hall on December 20, 2006.

The object of this by-law is, among other things:

- to establish, impose and levy the rates of the general property tax and the compensations for the 2007 fiscal year;
- to establish the dates when the tax and compensations are due;
- to instruct the City Treasurer to prepare and table the general collection roll;
- to determine the rate on overdue municipal taxes and unpaid debts; and
- to order a penalty to be added to the amount of outstanding unpaid taxes.

This by-law shall come into force according to law.

Any interested person may consult the said by-law and obtain copies thereof at the Office of the City Clerk, 4333 Sherbrooke Street West, Westmount, Quebec, Monday to Friday during regular office hours, from 8:30 a.m. to 4:30 p.m.

GIVEN at Westmount, Quebec, this December 21, 2006.

Nancy Gagnon, LL.B
Greffière adjointe / Assistant City Clerk

LOCAL NEWS

Continued from page 3

Having heard NDG representative Russell Copeman admit on CBC that the agglomeration council was "dysfunctional", Côte Saint-Luc Mayor Anthony Housefather said he felt local MNAs may be having difficulty getting the issue heard.

"I think our local MNAs might realize that this is a very large problem and they've had difficulty making an impact either at the cabinet level or in the Liberal caucus level," said Housefather. "I think that now we have to up the pressure so as to help them... Understand that this is a really important issue and that there is a disquiet that is brewing amongst 250,000 residents on the island of Montreal."

The boycott will continue and, according to Marks, the demerged municipalities will

also be meeting with members of the agglomerations of Longueuil and Quebec City where there is also discontent with their structure. "Now we will continue to try and work with the other agglomerations because we're not the only one that doesn't work,"

said Marks. "It doesn't work here, it doesn't work in Longueuil, it doesn't work in Quebec City and at some point, the government has to realize that the small cities that worked well before... have a right to return to the kind of efficient and effective governance.

"There's no underlying principal that have been the guiding force for these agglomeration and as such, they're a matter of political push and pull and we're asking them to create some principals, say here's what's fair, here's why it's fair," said Marks.

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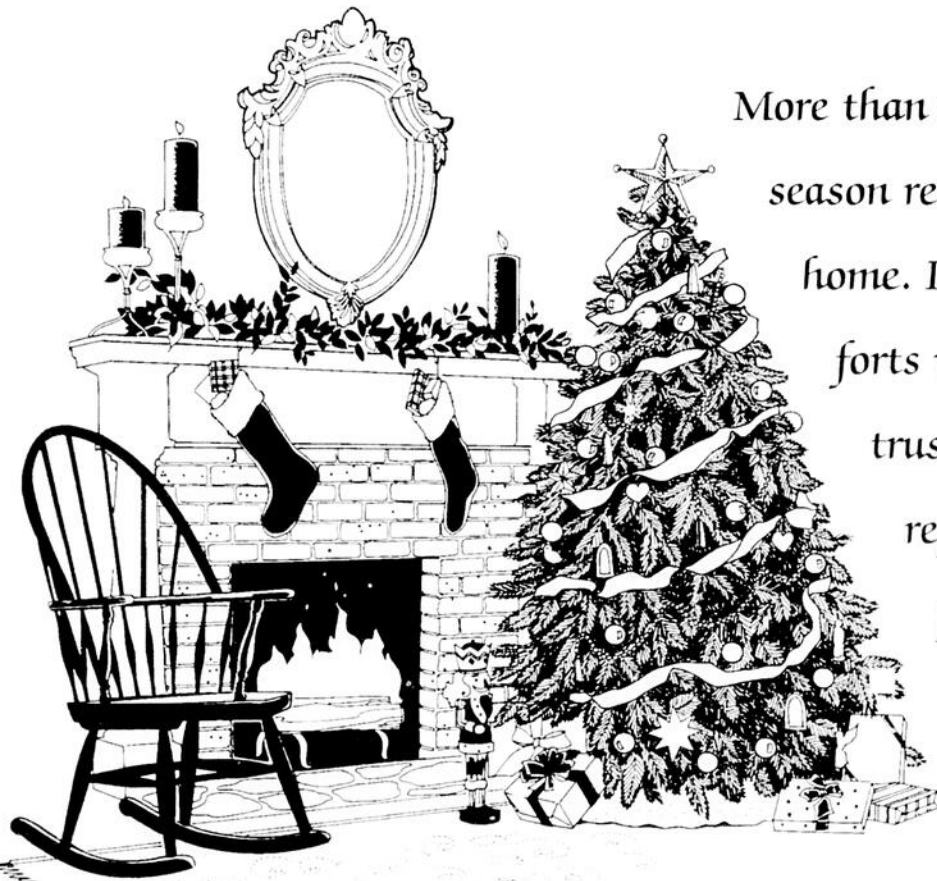
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Place Kensington thanks staff with a musical party



Around Westmount

Marilynn VANDERSTAY

Composer-pianist Mark Pinkus celebrated the Christmas season with the residents, volunteers and staff at Place Kensington last week at the annual employee and volunteer appreciation ceremony and Christmas party.

Pinkus tinkled the ivories for over 90 minutes, playing favourite holiday and dance songs as staff and residents, some well into their 90s, took to the floor to dance.

Throughout the year, the employees from the maintenance department to the kitchen and serving staff to reception and nursing meet the needs of the residents, happily and without gratuities. In December, the residents

show their appreciation by giving to a communal gift fund for the employees. At the annual event, each of the employees is called up by name and is given an envelope with a cash bonus from the residents, followed by a cocktail party and dance.

Pinkus, a popular Montreal pianist for a variety of venues, had the opportunity to play a few original pieces from his latest CD, *Slowly the Day Goes By*. He launched the CD that features 73 minutes of original semi-classical piano compositions at the Yellow Door earlier this month.

"Too many of us are running out and about," said Pinkus. "I composed this music to help people get in touch with themselves and, appreciate the essential components of our existence."

To listen to excerpts of his music or to purchase the CD that is guaranteed to soothe the soul and help you slow down and enjoy the moment, go to www.markpinkus.ca

Continued on page 15



At this special time of year, we pause to give thanks for our many blessings. May good health, prosperity and happiness be yours in the New Year!



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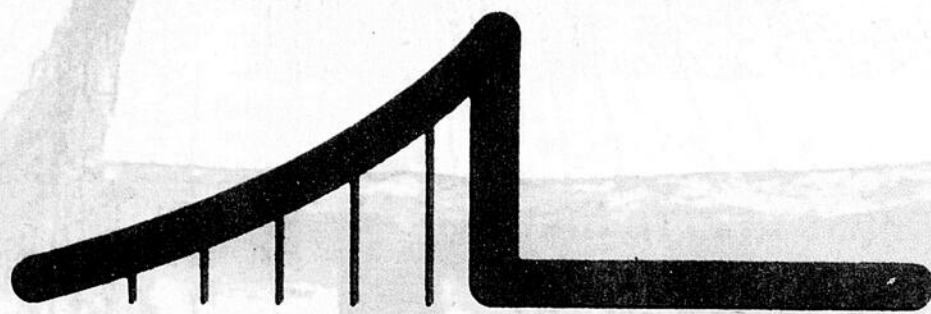
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Library membership drops dramatically following demerger

> Stephanie Bento

You may have found it easier to borrow popular books from the Westmount Public Library over the past year—thanks to a considerable drop in non-resident memberships since Westmount's regained status as a city.

"The library membership has gone down because Montrealers can no longer belong to the library at no cost," said Westmount's Director of Library Services Ann Moffat. "When they hear that it costs \$119, they go to the library in their neighbourhood."

When Westmount was merged, Montrealers only had to pay \$2 for a yearly membership. At the time, thousands of enthusiastic newcomers swarmed in to borrow books and sign up for Internet access. But now that Westmount is a reconstituted city, the library charges \$119 for adults, \$50 for seniors and \$50 for students. The hike in prices caused 94 per cent of non-residents to leave and last month there were only 1,465 adult Montrealers still registered.

"Some were not happy because they really liked the library," said Moffat. "We try to tell them that it's equivalent to \$10 a month."

It's not easy trying to please everyone, especially those who can't afford it.



Dylan Spevack-Willcock

"Quite a few people were upset and couldn't pay," said circulation desk clerk Kristina Donald. "But some are happy with the resources we offer and were willing to pay."

Circulation desk clerk Dylan Spevack-

Willcock pointed out that many non-residents continue to make use of the library by using books as references, reading magazines or using the quiet space to do their homework and study with friends.

"Most people understood that their taxes weren't paying for it, so the money had to come from somewhere," he said.

Other demerged cities on the island of Montreal also charge non-residents hefty fees. At the Côte-Saint-Luc library, an adult membership costs \$175, but in Kirkland it only costs \$40. The best deal is at the Pierrefonds library, where there is no charge

for those who still live in merged cities.

Westmount resident Merylyn Wilk has been visiting the Westmount library for over 50 years. She thought the new member fees were too expensive for seniors and non-residents who live off welfare checks.

"Most of Westmount is upper-middle class families, so for them it's ok. But maybe not for everybody else," she said.

Wilk was concerned with the continuously difficult situation for Montrealers to get access to books, education and Internet.

Continued on page 16

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Westmount gets lampooned in Infnitheatre fundraiser

Murder mystery pokes fun at everything from local mayors to the superhospital

> Stephanie Bento

It's an irresistible premise—a lot of murders, a little romance, and to top it all off, four rotating local personalities taking on the cameo role of the Mayor of Westmount.

It's all part of Infnitheatre's fundraising play Prescription for Murder, written by Day Magatha (get it?) and directed by the theatre's artistic director, Guy Sprung.

This year, Infnitheatre celebrates its 10th anniversary with an exceptional endowment from Placement Culture, a program established by the conseil des arts et des lettres du

Québec.

"For all the money that Infnitheatre raises within a year, they will double that amount to put into an endowment fund," said Infnitheatre spokesperson Barbara Ford, who stressed that smaller theatre companies have a difficult time competing with larger theatres for government funds. The predominantly Anglophone local theatre hopes to maximize ticket sales in order to receive a grant that will establish a foundation for future generations.

"Having it at the Saidye Bronfman Centre

is great too, because it allows them to have more seats," said Ford, who expects to raise a total of \$12,000 in ticket sales if the four shows are sold out.

Prescription for Murder deals with most of Westmount's latest controversies: setting up artificial turf on soccer fields and the construction of the over-budget megahospital. The play takes place in a midst of an ice storm in a home clinic in Westmount, where a flood forces half a dozen patients to get stuck in the doctor's front hallway.

"The situation is like a *huit-clos* where people can't come and go for whatever reason," said Sprung, who was inspired by Agatha Christie's story-telling style. "It's a lot of fun, and there are a lot of local references."

The play forces conflicting characters to gather in one common room, sparking laughter and mayhem. A sporadic black-out persuades a murderer to take his revenge on a different character every time the lights shut off. The stage welcomes the Royal Duchess of Westmount, a war veteran with recycling amnesia, and four different actors for the honorary role of mayor of Westmount—Canadian producer of Bon Cop/Bad Cop Kevin Tierney, local businessman Michael Shafter, Wednesday-Night salon co-host Diana Nicholson and a 12-year-old Spencer Wuest.

"While they might not have long extensive experience on the stage, they have their own strong personalities that they bring to the characters they play," said Sprung about his


amateur cast who have participated in Infnitheatre's fundraising events for many years. "If we can make it work then it means very defined and rich people on stage."

Infnitheatre has been described by critics as "one of the most vital theatre companies in Montreal" because of its successful mandate to give Quebec writers the opportunity to develop and produce their work. A few years ago, Infnitheatre helped Trevor Ferguson, a talented writer with no theatre experience, to get his play "Long, Long, Short, Long" produced at the Monument-National. Today, Ferguson's fourth play which will soon premiere on Broadway in New York City.

Internationally recognized artistic director Sprung is no stranger to big-budget theatre productions and famous actors, but he said the most inspirational theatre is right around the corner in your hometown.

"The best theatre is always local and it always comes from the roots," said Sprung when asked about his motivation to take part in low-budget productions. "Whether it's Shakespeare or Molière, or the Greeks, it always starts with the issues of one area."

• Prescription for Murder will be performed at the Leanor and Alvin Segal Theatre at the Saidye Bronfman Centre for the Arts, 5170 Cote Ste. Catherine Road on Jan. 7, 9, 10 and 11. General admission is \$100 and for Infnitheatre members it is \$90. Call the box office at 514-987-1774 ext. 3. Donations are welcome at 5413 Boul St-Laurent #302, Montreal, Qc. H2T 1S5.

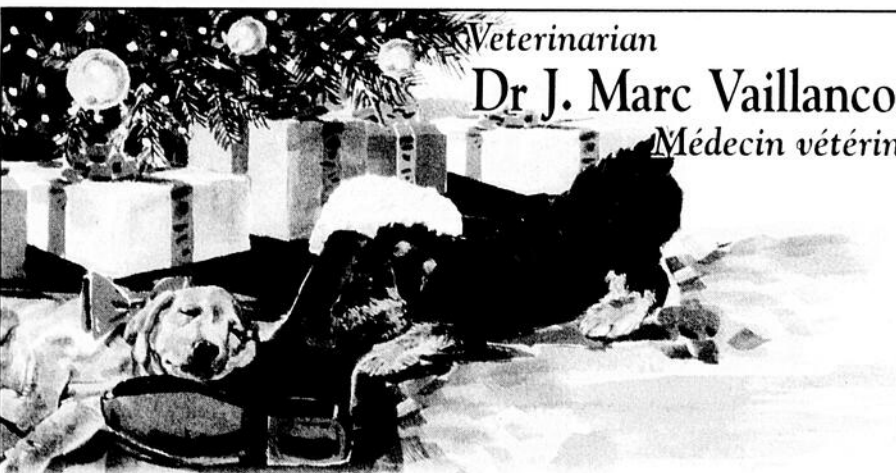


Season's greetings and our best wishes for health, happiness, prosperity and peace!

Nous profitons de cette période de l'année pour vous transmettre nos meilleurs vœux de santé, bonheur, prospérité et paix!

Jacques Chagnon
Député/M.N.A.
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Dr Vaillancourt and his team extend their very best wishes to you during this holiday season!



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Address : _____
Telephone : _____
Answer : _____

Continued from AROUND WESTMOUNT, page 11

Westmount singer/songwriter Karen Potje also performed at the launch, singing some of the original children's songs she will be featuring on her upcoming CD *Bunnies on My PJs*, that will be launched in spring 2007. She was accompanied by guitarist Dan Kelly, known to many in Westmount for his work with the Westmount peewee hockey team. To listen to some excerpts or to learn more about Potje, go to www.karenpotje.com.

What I really want for Christmas this year

As the year 2006 comes to an end, recent experiences have made me realize that as sophisticated as we may be technologically, we are still very awkward when it comes to meeting the needs of those we considered physically or cognitively challenged.

Handicapped, the signs say.

Kudos to Nikolas Rigas, general manager of Guido and Angelina in the Pepsi Forum for not only ensuring wheelchair-adapted facilities, but for making it right when the system fails.

During a recent visit by members of the day centre at St. Margaret's senior residence,

the lock on the women's wheelchair restroom was broken. While it did not affect any of the diners, the next day Rigas brought Chi Lim, coordinator of the outing, two gift certificates to apologize for the potential inconvenience. Lim turned around and made money for the centre by raffling the certificates during the Christmas bazaar.

Conversely, when three Westmount residents went for a Christmas shopping dinner at a St. Catherine Street restaurant last week, they learned first-hand that wheelchair accessible does not necessarily mean wheelchair-adapted.

Seated at the head of a booth, a woman was able to sit comfortably for the most part, but jammed against the wall. When it came time to leave, the chair caught the tapestry of

the bench and it was ripped. After a very uncomfortable dining experience, with no hope of getting to the restrooms, rather than apologizing for the inconvenience, the management demanded compensation for the torn tapestry.

So my wish this Christmas is that we all consider the needs of all Montrealers and look for ways outside the box to appreciate and accommodate. As the mother of an autistic child recently said, "I am not looking for my son to be healed, to be made 'normal', but that we just enjoy him as he is, a little boy with cognitive learning challenges and meet his needs in school and beyond just because he is who he is."

So as you, around Westmount and beyond, celebrate the holiday season, I wish

for you peace, health and prosperity and as a community a healthier attitude to being an accepting and accommodating community.

Merry Christmas and a prosperous 2007, spirit, soul, body, socially and financially.

Regards,
Marilynn

**Best wishes for the
Holiday Season
Mes meilleurs voeux
pour la saison des fêtes**



The Honourable Lucienne Robillard
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When all through the house
Not a creature was stirring
Not even a mouse;
The stockings were hung
By the chimney with care
In the hope that Saint Nicholas
Soon would be there."*

The immortal words of Clement Clarke Moore always remind us of the anticipation & joy that is associated with this time of year. It's with this feeling and this spirit that all of us at The Bistro would like to wish all of you the very best throughout this holiday season and in the years to come.

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Westmount

Atwater Library launches digital literacy project

> Marilyn Vanderstay

Senator Andrée Champagne and ALCC board members participated in the Atwater Library and Computer Centre's launch of its new Digital Literacy Project—and Champagne was so impressed with both the program and the ALCC that she returned to Parliament to share what she had seen and heard.

Champagne, caucus representative for cultural issues in Quebec, began the launch with an enthusiastic presentation detailing the Department of Canadian Heritage's contribution of \$24,000 that made the new ALCC initiative, the Atwater Digital Literacy

Project, a reality. The purpose of the project, which will begin in January and is funded until the end of April, is to develop and support creative new media learning programs including audio, video animation and text publishing done through the Internet, for anglophone youth aged 18 to 24.

The program will be coordinated in partnership with community organizations that include the Youth Empowerment Project (YEP) that is being organized from the Padua Centre in Little Burgundy, the Tyndale St. Georges Centre in Little Burgundy, Westmount High School, James Lyng High School and Head and Hands.

Starting in January, YEP coordinator Ronald Mungal will oversee a full-time self-esteem, health and awareness program for a group of young adults who live in Little Burgundy. The ALCC will coordinate an eight- to 12-week series of workshops on new media for the YEP program with YEP providing a creative arts component, and to introduce program participants to new media as a career and professional development option.

Youth media trainer and artist Loralie Bromby will coordinate the workshop series and develop lesson plans and projects with the organizations, as well as teach some of the workshops. A second teacher has been hired and Miriam Verberg, director of the

project, is interviewing for a third. All teachers have experience not only with new media but also specific experience working with and teaching young people.

Verberg is excited about the project that she says will allow the participants to develop their own individualized projects.

"The goal of the project is to build a framework in which every participant will feel supported and will be able to contribute to the program. We want to be able to let each participant develop their own individualized project," she said.

To that end she is looking to build a database of volunteers experienced in new media technology who will be trained in working with young people so they can come in and teach a two-hour session once a week on working with videos, building websites, video art, digital slide shows and audio stories, and sound walks.

"Everyone will have their own ideas and we want to help them make them happen."

The 40 participants will begin the workshops in January. At the end of the series Verberg is hoping to present a showcase of what they have accomplished to the community. But more funding is needed to continue the program after the first series, so the ALCC is once again looking for more sponsorship.

Hugh McGuire, ALCC vice-president and

chair of the Digital Learning Project advisory committee summed up the program saying the mandate of the original Mechanics Institute, the predecessor of the Atwater Library, was to provide an extension of education for the working man.

"Through the Digital Literacy Project we are continuing to do that," he said.

For more information, contact Miriam Verberg at the ALCC at 514-935-7344.

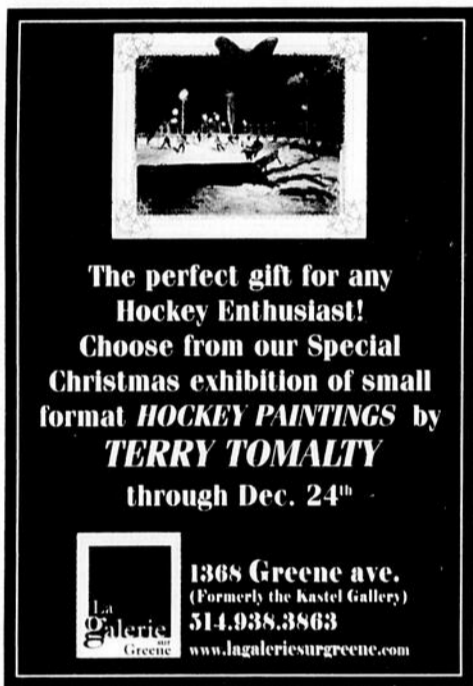
Continued from page 13

"I think everyone should have access to a library like this one," said Wilk. "It's terrible that the Fraser-Hickson library is closing."

A lack of investment in libraries has caused the Fraser-Hickson library to no longer afford to maintain its building. Chief Librarian Frances W. Ackerman said it will most probably shut its doors by the end of January until it is sold to a new owner.

Last May, the City of Montreal published a report evaluating the state of Montreal's libraries. Ever since cities have demerged, there has been a major decline in access to updated books and adequately-staffed libraries. The report stated that the majority of boroughs fail to reach the provincial standard of 3.0 books per person and need serious financial help.

"Libraries are in such a bad state, in terms of the hours they're open and their books," said city councillor Kathleen Duncan. "Westmount is very well served because we have a lot of programs here. Westmount is a jewel."



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CHEZ NICK

WESTMOUNT
1920

WISHES YOU



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Ville de Westmount
City of Westmount

AVIS D'ADOPTION RÈGLEMENT 1339

AVIS PUBLIC est par les présentes donné à tous ceux qui peuvent être concernés que le règlement 1339 intitulé « RÈGLEMENT MODIFIANT DE NOUVEAU LE RÈGLEMENT 726 CONCERNANT LA CIRCULATION » a été adopté par le conseil municipal de la Ville de Westmount, lors d'une séance spéciale tenue à l'hôtel de ville le 20 décembre 2006.

Ce règlement a pour objet notamment d'approuver les changements proposés aux tarifs applicables à l'achat d'autocollants de stationnement.

Ce règlement entre en vigueur le 1^{er} janvier 2007.

Toute personne intéressée peut consulter ledit règlement et en obtenir copie au bureau du greffier, 4333, rue Sherbrooke Ouest, Westmount, Québec, du lundi au vendredi de 8 h 30 à 16 h 30.

DONNÉ à Westmount, Québec, ce 21 décembre 2006.

NOTICE OF ADOPTION BY-LAW 1339

PUBLIC NOTICE is hereby given to all who may be concerned that By-law 1339 entitled "BY-LAW TO FURTHER AMEND BY-LAW 726 CONCERNING STREET TRAFFIC" was adopted by the Municipal Council of the City of Westmount at a special sitting held at City Hall on December 20, 2006.

The object of this by-law is, among other things, to approve the proposed changes to the tariffs that shall apply for the purchase of parking stickers.

This by-law comes into force on January 1, 2007.

Any interested person may consult the said by-law and obtain copies thereof at the Office of the City Clerk, 4333 Sherbrooke Street West, Westmount, Quebec, from Monday to Friday during regular office hours, 8:30 a.m. to 4:30 p.m.

GIVEN at Westmount, Quebec, this December 21, 2006.

Nancy Gagnon, LL.B
Greffière adjointe / Assistant City Clerk

The Westmount Examiner

Marketplace

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www.westmountexaminer.com The Westmount Examiner Thursday, December 21, 2006



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- CREATIVITY & INNOVATION
- LEADERSHIP & ENTREPRENEURSHIP



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Fundraising pays off for Peter Hall School as it acquires its campus



Kathryn Baker, president of the board of directors of the Peter Hall School Foundation, Alain Belcourt, president of the campaign and vice-president of RBC Royal Bank, Alexandro Di Zazzo, from the group Rodican/Rodimax, Jacques Boulanger, assistant general manager of Transcontinental and Jean Laliberté, president-director general of the Peter Hall School, surround the spokesperson of campaign, Janine Sutto.

Photo: Martin Alarie

> Geneviève Allard

Peter Hall School representatives and its foundation had a lot to be happy about when their much-cherished dream materialized more quickly than expected.

School president and director general Jean Laliberté officially announced on Dec. 7 the acquisition of one of its Saint Laurent campus, a facility it rented since 2004.

"This transaction was not planned so early, but an excellent opportunity arose," Laliberté told about 40 guests.

As an important partner in the fundraising campaign of the Peter Hall School Foundation, Transcontinental Media made a donation of \$10,000 at the time of the announcement.

The Rodican/Rodimax Group improved on that amount by giving \$10,400 to make it possible for Peter Hall School to obtain a third campus in Montreal. With an area of 70,000 square feet, the Côte-Vertu campus is committed to some 100 intellectually handicapped students at the high school level.

Representatives from MP Stéphane Dion, MNA Yvan Bordeleau and Saint Laurent Mayor Alan DeSousa were present as was Fundraising Campaign Spokesperson Janine Sutto and Foundation Board of Directors President Kathryn Baker. All were delighted with the fundraising campaign.

"We have an objective of a million dollars for our five year campaign," said Alain

Belcourt, president of the campaign. "Two years later, we accumulated in gifts and in promises the sum of \$540,000. We have three years in front of us to attain \$460,000."

For Transcontinental Media it was the third generous gift given within the framework a five-year agreement, ending in 2009. As owner of many local newspapers, including the Saint-Laurent News, the company is, in addition, committed to creating new Internet sites for the Foundation and the school.

Single school for special youth

Peter Hall has three campuses in Montreal, two in Saint-Laurent and one in Hochelaga-Maisonneuve. The new campus makes it possible to regroup 108 young intellectually handicapped people from age 12 to 21 years, to offer to them a type of high school with adapted services.

In addition to a team of specialized teachers, a small movie theatre, practical workshops, cooking classes, art and computer rooms, students also benefit from a representative student council. "Everything is dedicated to make them more independent and autonomous when they leave us," said Principal Maurice Berlinguette.

Since 1935, young people age four to 21 living with an intellectual handicap have passed through the school doors, which today offers a specialized and unique school syllabus for 480 pupils.

The new campus of Peter Hall School makes it possible to put together 108 young handicapped students from age 12 to 21 years, offering them a type of high school with adapted services.

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11 AM SUNDAY WORSHIP
DEC. 24th - CHRISTMAS SERVICES

11 am Morning worship
8 pm Family service

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Teen Group & Teen Band TM[®]
Weekday activities

Minister: The Rev. John R. Forster
Staff Associate: Joyce Schaaf
Director of Music: Margaret de Castro
www.mountainsideunited.ca

ST MATTHIAS' ANGLICAN CHURCH

131 Cote St. Antoine Rd.,
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bus 24, 104, 138 Sherbrooke/Metcalfe
(walk one block north) 514-933-4295

Sunday, Dec. 24, Christmas Eve

8:00 a.m. - Holy Communion
Celebrant: Bishop Barry Clarke

10:30 a.m. - Mattins, Officiant: Andrew Kearns

10:00 p.m. - Christmas Eve Service
Celebrant: Bishop Barry Clarke
* music by Victoria & Morales

Monday, Dec. 25, Christmas Day

8:00 a.m. - Holy Communion
Celebrant: Rev. Canon John Simons

*10:30 a.m. - Family Christmas Service.
Celebrant: Bishop Barry Clarke
*choir & string

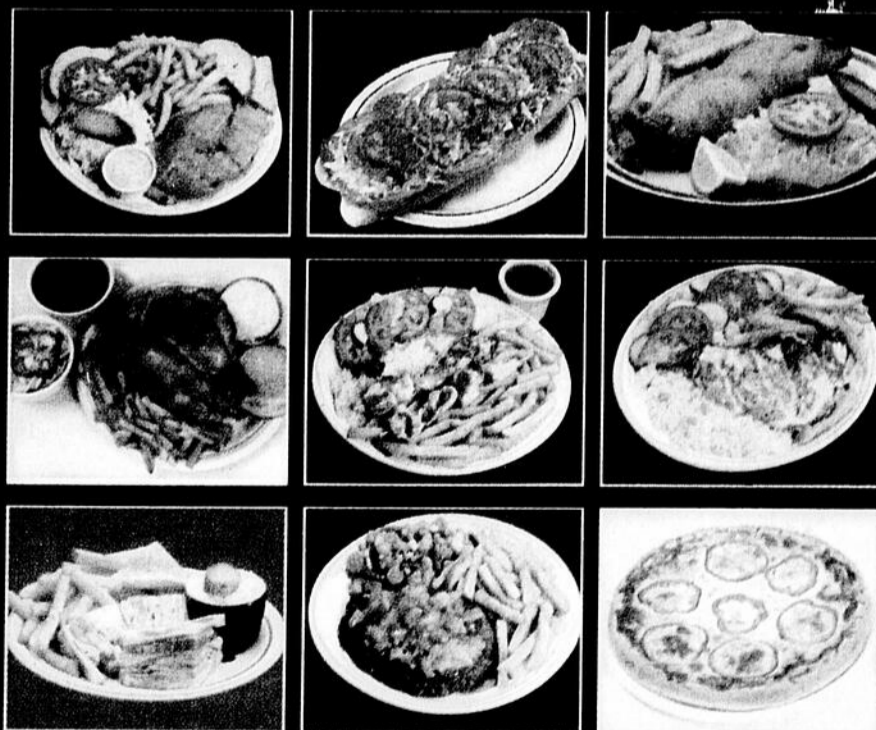
Nous serons ouverts à Noël
de 10h00 à 2h30 am
et au Jour de l'an de
10h00 à 2h30 am

We'll be open on Christmas
from 10 am to 2h30 am
and New Year's Day
from 10 am to 2h30 am

Happy Holiday
Season and Happy New Year
Thank You *for your support throughout
the whole year*

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JOYCE FAUGHNAN
 PRESIDENT



ANDRÉ CAMPEAU
 VICE PRESIDENT

*Season's
 Greetings
 to all our
 clients and
 friends!*

*Joyeuses
 fêtes
 à tous nos
 clients
 et amis!*