

GLANCE

PRESIDENT'S REPORT 2003-04

With approximately 32,000 full and part-time students, more than 7,000 students registered in not-for-credit Continuing Education courses, 1,850 faculty, 3,000 staff, and more than 120,000 alumni around the world, Concordia University is one of Canada's largest and most dynamic universities. This year it celebrates its 30th anniversary. Established in 1974 by the merger of Loyola College (1896) and Sir George Williams University (1873), Concordia occupies the picturesque Loyola Campus, in the residential west end of Montreal, and the bustling Sir George Williams Campus, spread over the downtown core in the heart of the city. The two campuses are linked by a free shuttle bus service.

REAL EDUCATION FOR THE REAL WORLD

From its founding institutions, Concordia inherited a tradition of excellent teaching, supported by scholarship, creative activity and a growing research profile. Concordia employs more than 850 full-time and 950 part-time faculty, many of who are professionals drawn from the business world and the artistic community. Students may choose from approximately 250 undergraduate and graduate programs in four Faculties (Arts and Science, Engineering and Computer Science, Fine Arts and the John Molson School of Business) and the School of Graduate Studies. The School of Graduate Studies offers more than 70 programs leading to master's and doctoral degrees and graduate diplomas. Integrated within the Faculties are five colleges (Liberal Arts College, Loyola International College, School of Community and Public Affairs, Science College and the Simone de Beauvoir Institute) and more than a dozen research centres. A wide selection of not-for-credit courses and programs is available through the Centre for Continuing Education, including English-language (ESL) and professional career programs.

THE MONTREAL EXPERIENCE

Concordia offers a rich multicultural atmosphere, with students drawn from more than 160 countries. Students and faculty take advantage of Concordia's location in one of North America's most exciting cities. Montreal is the world's second-largest French-language metropolis, where English has wide currency and many residents have come from all over the world. While classes at Concordia are given in English, services are bilingual, and essays and examinations may be written in French.

FLEXIBILITY, SUPPORT AND OPPORTUNITY

Concordia is the only English-language university in Quebec with a sizeable co-operative option; students alternate terms of study and work to build a foundation of relevant experience before graduation. The coop option is available on a limited-access basis throughout the Faculty of Engineering and Computer Science and the John Molson School of Business and in Economics, Mathematics, French Translation, and many science and mathematics programs. Students are supported in their studies by a wide array of services, from training in language and writing skills to health and vocational counselling. Classes are kept small and professors are accessible. Although most students are recent CEGEP graduates (Quebec community college system), Concordia is committed to students of all ages and backgrounds, and special support services exist for the mature student. Part-time studies and flexible class schedules allow working students to pursue their academic goals without compromising their employment, and seniors are welcome. There are more than 125 student clubs and associations at Concordia.

RESEARCH FOR THE REAL WORLD

Grants awarded to Concordia's researchers totaled nearly \$25 million last year. Concordia research centres promote interdisciplinary research and collaborative projects in diverse areas; the Centre for Pattern Recognition and Machine Intelligence, the Centre for Research in Human Development and the Concordia Computer-Aided Vehicle Engineering Research Centre are but a few. The Centre for International Academic Co-operation encourages and coordinates the university's international activities by developing student exchanges and academic links with institutions of higher learning from every corner of the globe. Each year, Concordia welcomes approximately 3,000 international students in both undergraduate and graduate programs, and conducts joint research and teaching projects around the world, including in China, India, the Middle East and the Caribbean. Our researchers maintain international contacts in such fields as aerospace, education, robotics, electrochemistry, transportation, finance, administration and cinema.

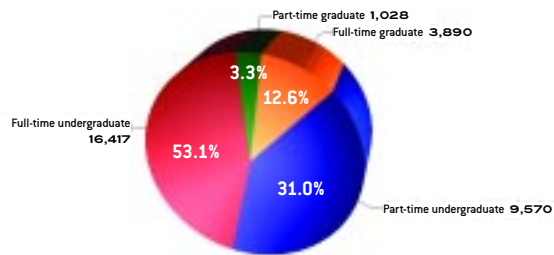
SERVING THE PUBLIC

Most of Concordia's theatre, music and dance performances, art exhibitions at the Leonard and Bina Ellen Art Gallery and sports events are open to the public. The Oscar Peterson Concert Hall is popular with community groups as an entertainment and meeting venue. Concordia experts extend professional seminars and consulting services to the business community. Public lectures and panel discussions on campus are frequent and varied, and conference sites are made available to non-profit groups.

For more information, please contact University Communications at (514) 848-2424 ext. 4825.

STUDENT ENROLMENT

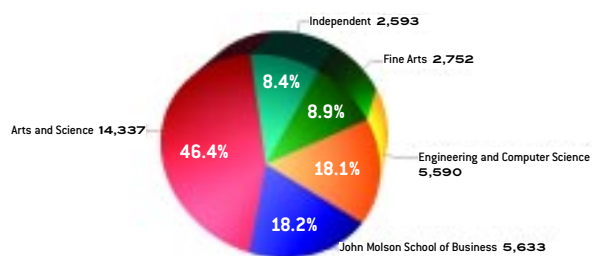
TOTAL ENROLMENT 30,905



Full-time undergraduate 16,417 (53.1%)
Part-time undergraduate 9,570 (31.0%)
Total undergraduate 25,987 (84.0%)

Full-time graduate 3,890 (12.6%)
Part-time graduate 1,028 (3.3%)
Total graduate 4,918 (15.9%)

Total full-time 20,307 (65.7%)
Total part-time 10,598 (34.3%)

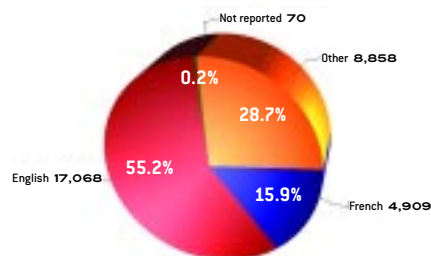


Enrolment by Faculty

Arts and Science 14,337 (46.4%)
John Molson School of Business 5,633 (18.2%)
Engineering and Computer Science 5,590 (18.1%)
Fine Arts 2,752 (8.9%)
Independent 2,593 (8.4%)

Enrolment by first language spoken (as declared on application)

English 17,068 (55.2%)



French 4,909 (15.9%)
Other 8,858 (28.7%)
Not reported 70 (0.2%)

Enrolment by gender

Total female: 15,802 (51.1%)
Total male: 15,103 (48.9%)

Enrolment by International (visa) students

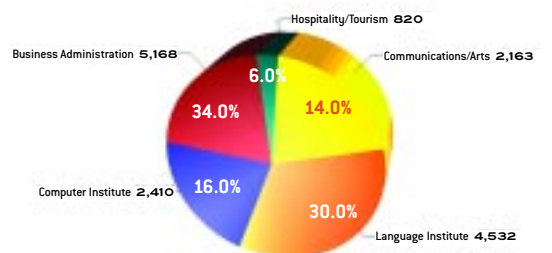
Undergraduate 2,402 (7.8% OF TOTAL ENROLMENT)
Graduate 709 (2.3% OF TOTAL ENROLMENT)
Total 3,111 (10.1% OF TOTAL ENROLMENT)

Enrolment by Mature students

(Aged 21 and over, without conventional academic prerequisites)
Full-time 1,023 (3.3% OF TOTAL ENROLMENT)
Part-time 805 (2.6% OF TOTAL ENROLMENT)
TOTAL 1,828 (5.9% OF TOTAL ENROLMENT)

The Centre for Continuing Education

In addition to degree-granting programs, Concordia offers higher education non-credit courses and programs through the Centre for Continuing Education. In 2003-2004, 6,736 students took at least one course in Continuing Education, 30 per cent of whom were international students who came to study English as a Second Language or Professional Career Certificate Programs.



Continuing Education course registration

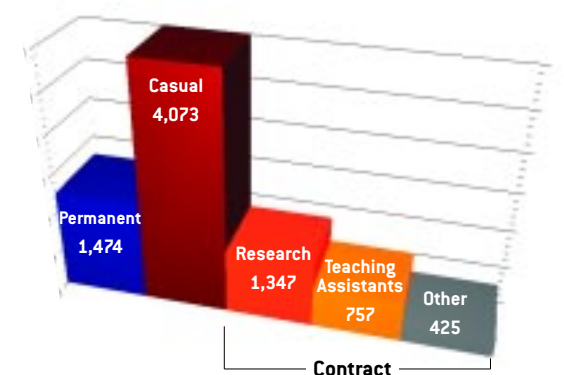
Business Administration 5,168 (34%)
Computer Institute 2,410 (16%)
Language Institute 4,532 (30%)
Communications/Arts 2,163 (14%)
Hospitality/Tourism 820 (6%)
TOTAL COURSE REGISTRATION 15,093

EMPLOYEE PROFILE

Faculty members

Permanent (tenure track): 686
LTA/ETA*: 145
Contract: 934
Continuing Education: 209
TOTAL: 1,974

* Limited term appointments /
Extended-term appointments



Administrative and support personnel

Permanent employees 1,476
Casual 4,652
Contract – Research 1,754
Contract – Teaching Assistants 667
Contract – Other 388
TOTAL 8,937
TOTAL EMPLOYEES 10,969

AWARDS & RESEARCH

Undergraduate awards given out in 2003-2004

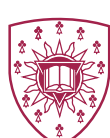
Internal (846 Recipients) \$1,008,443.24
External (59 Recipients) \$108,871.05

Graduate awards given out in 2003-2004

Internal (345 awards) \$1,208,726
External (149 awards) \$2,184,274

Research-Related Revenues

Grants \$24,467,555
Industry \$3,914,351
CFI* \$8,899,334
TOTAL \$37,281,239



Concordia
UNIVERSITY

Real education for the real world

AT-A-GLANCE

Research-Related Revenues by Faculty

Arts & Science	\$17,482,121
Engineering & Computer Science	\$9,528,528
Fine Arts	\$8,405,065
John Molson School of Business	\$1,637,253
Other	\$228,272
TOTAL	\$37,281,239

* Canada Foundation for Innovation
(for the fiscal period June 1, 2003 to May 31, 2004)

UNIVERSITY RESEARCH CENTRES

Centres & Research Groups:

Centre for Broadcasting Studies (CCBS)
Centre for Building Studies (CBS)
Centre for Composites (CONCOM)
Centre for Industrial Control (CIC)
Centre for Pattern Recognition and Machine Intelligence (CENPARMI)
Centre for Signal Processing and Communication (CENSIPCOM)
Concordia Institute for Aerospace Design and Innovation (CIADI)
Centre for Structural and Functional Genomics
Centre for Research in Human Development (CRDH)
Center for Studies in Behavioral Neurobiology (CSBN)
Centre for the Study of Learning and Performance (CSLP)
Concordia Computer Aided Vehicle Engineering (CONCAVE)
Electromagnetic Compatibility Laboratory (EMC Lab)
International Centre for Aviation Management Education and Research (ICAMER)
Centre for Small Business and Entrepreneurial Studies
Electronic Commerce Institute
Goodman Institute of Investment Management

Interuniversity Centres:

Centre for Algebra, Number Theory and Computation (CICMA)
Inter-University Research Centre in High Performance Computer Architecture & VLSI (GRIAO) (Groupe Inter-universitaire en Architecture des Ordinateurs et VLSI)
Concordia-UQAM Interuniversity Chair in Ethnic Studies
Institute for Research and Creation in Media Arts and Technologies (Hexagram)

Other Affiliations:

Centre de recherche informatique de Montréal (CRIM)
Institut interuniversitaire de recherches sur les populations (IREP)
Centre d'expertise et de services en applications multimédia (CESAM)

Participation in the Networks of Centres of Excellence:

Canadian Institute of Telecommunications Research (CITR)
Institute for Robotics and Intelligent Systems (IRIS)
Intelligent Sensing for Innovative Structures (ISIS)
Mechanical Wood-Pulps Network
Microelectronic Devices, Circuits and Systems (MICRONET)
Mathematics of Information Technology and Complex Systems (MITACS)
Sustainable Forest Management (SFM)
TeleLearning Research Network (TL-RN)

* Please note that there are other research centres affiliated with specific Faculties or units.

BUDGET 2003-2004

Statement of operations year ended May 31, 2004

Revenues

Operating Fund 2004

Tuition fees	58,908,654
Province of Québec grants	182,960,916
Miscellaneous fees and other income	18,799,913
Continuing education	7,294,032
Student services	8,600,332
Ancillary services	17,483,242
Rental properties	3,519,406
TOTAL	297,566,495

Research Fund 2004

Miscellaneous fees and other income	66,762
Donations	49,166
Grants	27,363,805
TOTAL	27,479,733

Designated Fund 2004

Province of Québec grants	226,051
Miscellaneous fees and other income	2,395,261
Donations	7,158,562
Grants	1,994,548
Concordia University Foundation	7,074,681
TOTAL	18,849,103

Capital Assets Fund 2004

Province of Québec grants	20,602,901
Miscellaneous fees and other income	2,496,525
Donations	470,367
Grants	8,753,467
Concordia University Foundation	1,578,312
TOTAL	33,901,572

Expenditures

Operating Fund 2004

Academic services	143,445,346
Library	12,143,574
Instructional & Information Technology Services	8,627,469
Administrative services	30,571,075
Operational services	20,105,579
Rental Facilities	6,778,342
Research	10,678,879
Continuing education	6,758,717
Student services	8,756,985
Ancillary services	17,191,038
Rental properties	1,204,249
Interest on bank loans	1,781,669
Interest swap buy-out & Bond related fees	23,177
Special projects	9,084,520
TOTAL	277,150,619

Research Fund 2004

Research	22,389,484
TOTAL	22,389,484

Designated Fund 2004

Specified gift to the Concordia University Foundation	7,280,634
Endowed and restricted projects	8,979,339
TOTAL	16,259,973

Capital Assets Fund 2004

Interest on long-term debt	12,144,824
Interest on temporary financing	1,311,012
Interest & Bond related fees	13,219,481
Amortization	26,668,669
TOTAL	53,343,986

SENIOR ADMINISTRATORS

Frederick H. Lowy, Rector and Vice-Chancellor	4849/4850
Jack N. Lightstone, Provost*	4891
Marcel Danis, Vice-Rector, Institutional Relations and Secretary-General	4806
Michael Di Grappa, Vice-Rector, Services	4815
Larry English, Chief Financial Officer	4310
Martin Singer, Dean, Arts and Science	2081
Nabil Esmail, Dean, Engineering and Computer Science	3060
Christopher Jackson, Dean, Fine Arts	4602
Jerry Tomberlin, Dean, John Molson School of Business	2703
Elizabeth Saccá, Dean, Graduate Studies	3811
Charles Bertrand, Dean of Students (Interim)	3500/3520

* Provost Jack Lightstone completed his second term at the end of May 2004. Martin Singer was named Provost and Vice-President Academic Affairs.

BOARD OF GOVERNORS 2003-2004

Officers of the Board

Eric H. Molson (Chancellor)
Alain Benedetti (Chair)
Charles G. Cavell (Vice-Chair)
Rita Lc de Santis (Vice-Chair)
Frederick Lowy (President and Vice-Chancellor)

Representing the Community-at-Large

Normand Beauchamp
Alain Benedetti
Charles G. Cavell
Baljit Singh Chadha, P.C.
Howard Davidson
Rita Lc de Santis
Brian Edwards
Suzanne Gouin
George Hanna

Judith A. Kavanagh
Peter Kruyt
Christine Lengvari
John Parisella
Alex G. Potter
Richard Renaud
Miriam Roland
Suzanne Sévigny
Hani Shennib
Jacques St-Laurent
Mackie I. Vadamchino de Massy
Ivan Velan
Lillian Vineberg
Jonathan Wener

Representing the Alumni

Gerald C. Burke
Alexander J. Carpini
Patricia Lavoie

Representing the Teaching Staff

Steven H. Appelbaum
Rama Bhat
June Chaikelson
Sally Cole Professor
Rhona Richman Kenneally
William Knitter

Representing Graduate Students

Kamal Fox

Representing Undergraduate Students

Noah Joseph
Natalie Pomerleau
Adam Slater

Representing the Administrative and Support Staff

Desmond O'Neill

Officers of the University with speaking privileges at the Board

Marcel Danis (Vice-President, Institutional Relations and Secretary-General)
Michael Di Grappa (Vice-President, Services)
Larry English (Vice-President Finance)
Jack Lightstone (Provost and Vice-President)

Secretary of the Board of Governors

Danielle Tessier

Observer

John L. Hall
Pierre Frégeau

MEMBERS OF SENATE 2003-2004

Voting Members

Frederick Lowy (President and Vice-Chancellor)
Jack Lightstone (Provost and Vice-President Academic Affairs)
Truong Vo-Van (Vice-Provost, Research)
Martin Singer (Dean, Faculty of Arts & Science)
Nabil Esmail (Dean, Faculty of Engineering & Computer Science)
Christopher Jackson (Dean, Faculty of Fine Arts)
Elizabeth Saccá (Dean, Graduate Studies)
Jerry Tomberlin (Dean, John Molson School of Business)
Christopher Jackson (Dean, Faculty of Fine Arts)

Representing the Faculty of Arts and Science

Terence Byrnes
William Bukowski
Maureen Doyle (PT)
James Grant
Ellen Jacobs
Harvey Shulman
Patricia Thornton
Reeta Tremblay
Catherine Vallejo

Representing the Faculty of Engineering and Computer Science

Adel M. Hanna
Van Suong Hoa
Christopher Trueman

Representing the Faculty of Fine Arts

Andrew Dutkewych
David Vivian (PT)
Catherine MacKenzie

Representing the John Molson School of Business

Christopher A. Ross
Danielle Morin

AT-A-GLANCE

Dominic Peltier-Rivest
(replacing J. Etezadi sabbatical 31/05/04)

Representing Undergraduate Students

Alison Beck
Katherine Childs
Bilal Hamideh
Vi Hoang
Konstantin Khilkevitch
Decland O'Driscoll
Natalie Pomerleau
Adam Spiro
Lawrence Tsang

Representing Graduate Students

Rocci Luppini
Mike Schulz

Non-voting members

Marcel Danis (Vice-President, Institutional Relations & Secretary-General)
Michael Di Grappa (Vice-President, Services)
Larry English (Vice-President Finance)
John O'Brien (Elected Speaker & Chair)
William Curran (Director of Libraries)
Andrew McAusland (Executive Director, Instructional & Information Technology)
Linda Healey (University Registrar)
Charles Bertrand (Interim Dean of Students)
Robert Oppenheimer (Director of the Centre for Mature Students)
Suzanne Birks (Legal Counsel)
Danielle Tessier (Secretary of Senate)

FOR MORE INFORMATION: GENERAL (514) 848-2424

(to reach a specific area, dial this number and then enter the extension when prompted)

Advancement and Alumni Affairs	4856
Athletics	3860 (SGW) 3858 (LOY)
Bookstores	3615 (SGW) 3620 (LOY)
Centre for Mature Students	3890 (SGW) 3895 (LOY)
Concert Hall	4848
Concordia Student Union (CSU)	7474
Continuing Education	3600
Industrial Liaison	4873
Institute for Co-operative Education	3950
Leonard and Bina Ellen Art Gallery	4750
Libraries	7706 (WEBSTER) 7771 (VANIER)
Office of the Registrar	2668
University Communications	4825
Research Services	4888
Dragonroot Centre for Gender Advocacy	7431

Faculty of Arts and Science

Applied Human Sciences	2260 (SGW) 3330 (LOY)
Biology	3400
Chemistry and Biochemistry	3366
Classics, Modern Languages and Linguistics	2310
Communication Studies	2555
Economics	3900
Education	2004
English	2340 (SGW) 2155 (LOY)
Études françaises	7500
Exercise Science	3327
Geography	2050
History	2435
Journalism	2465
Mathematics and Statistics	3232 (LOY) 3223 (SGW)
Philosophy	2500
Physics	3270
Political Science	2105 / 2106
Psychology	2222 / 2225
Religion	2065
Sociology and Anthropology	2140
Teaching of English as a Second Language (TESL)	2450
Theological Studies	2475

John Molson School of Business

Accountancy	2764
Aviation MBA	2930
Decision Sciences and Management Information Systems	2982
Diploma in Administration/ Diploma in Sports Administration	2718
Graduate Diploma in Accountancy	7344
Executive MBA	3622
Finance	2789
Marketing	2952
MBA	2727
PhD/MSc Administration Programs	4149

Faculty of Engineering and Computer Science

Building, Civil and Environ. Engineering	3200
Computer Science	3000
Electrical and Computer Engineering	3100
Mechanical and Industrial Engineering	3125

Faculty of Fine Arts

Art Education	4646
Art History	4700
Contemporary Dance	4740
Creative Arts Therapies	4790
Design Art	4626
Music	4705
School of Cinema	4666
Studio Arts	4262
Theatre	4747

Colleges and Schools of the Faculty of Arts and Science

Liberal Arts College	2565
Loyola International College	2125
School of Community and Public Affairs	2575
Science College	2595
Simone de Beauvoir Institute	2373

School of Graduate Studies	3800
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For more information about Concordia:

Home page: [HTTP://WWW.CONCORDIA.CA](http://www.concordia.ca)
News@Concordia: [HTTP://NEWS.CONCORDIA.CA](http://news.concordia.ca)