



**INTERNATIONAL CENTRE FOR
THE PREVENTION OF CRIME**

**2021
ANNUAL REPORT**



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MESSAGE FROM THE DIRECTOR GENERAL

In 2021, in the midst of the Covid-19 pandemic, the International Centre for the Prevention of Crime (ICPC) has both rallied and adapted to maintain its research, accompaniment and mobilisation activities throughout the world. The team, resilient and determined, has continued to work in collaboration and consultation with its various actors and partners to respond to their challenges in the area of crime and insecurity in the face of growing challenges that have made populations vulnerable.

This ICPC annual report looks at its international activities, as well as its activities in Quebec, particularly in Montreal. Many of these activities, including the provision of technical assistance services, continued to be carried out virtually.

This year, the ICPC has made its mark on the international scene. A highlight of the year was the launch of the **DataJam Against Exploitation**, a project to develop technological solutions to combat and prevent human trafficking in Canada. Working on this project with partners across different continents, namely the United Nations Office on Drugs and Crime, Fundación Pasos Libres, and IBM Corporate Social Responsibility, this event signals the return of the ICPC to the international stage, this time online.

In Montreal, I am proud of the team's work in publishing the first report on violence committed and experienced by Montreal youth, one that has inspired many of the City's boroughs to act on the recommendations made by the ICPC.

the deeper issues underlying these criminal practices. This publication, with financial support from Public Safety Canada, puts forward the successes as well as the shortcomings of the current strategy employed by the countries of Central America, Mexico, the United States of America and Canada.

Despite a challenging year, the ICPC has demonstrated the continued commitment and dedication of the team through the publication of reports and guides, participation in international meetings, conferences and training, the provision of technical assistance to various communities in Quebec, and the development of new partnerships both locally and internationally. I would like to acknowledge the outstanding work of the whole team in promoting quality strategies and practices.

Finally, I would like to thank all our members, current and new partners for their valuable collaboration and trust. This helps to strengthen the advancement of international, national and local practices.

In conclusion, we are confident that our team will be able to meet the new challenges in crime prevention in the coming years.



Ann Champoux
Director General

ABOUT

Located in Montreal, Canada, the International Centre for the Prevention of Crime (ICPC) is the most important organization of its kind. Founded in 1994, the ICPC's mission is to promote the adoption of international standards regarding crime prevention and criminal justice in order to enhance community safety and improve the quality of life for all. The ICPC works with member States and international and regional organizations and authorities at all levels of government, and maintains an active presence in the Americas, Europe, Africa, and Oceania. The ICPC offers a wide range of knowledge – technical and conceptual – of crime prevention, as well as policies, practices, and related tools for reducing risk factors associated with crime, violence, and insecurity.

KNOWLEDGE CENTRE

ICPC PUBLICATIONS

The year 2021 was marked by the production of three thematic reports and two guides.

Report on Violence Committed and Suffered by Youth in the Montreal-North Borough

In collaboration with sociologists, Mariam Hassaoui (TELUQ) and Victor Armony (UQAM), the ICPC conducted an urban safety audit of violence committed and experienced by youth of 12 to 25 years of age in Montreal-North. It includes a detailed portrait of the physical, socio-economic and socio-health environment in which young people live, the crime and violence they commit and experience, and the resources available in the area.

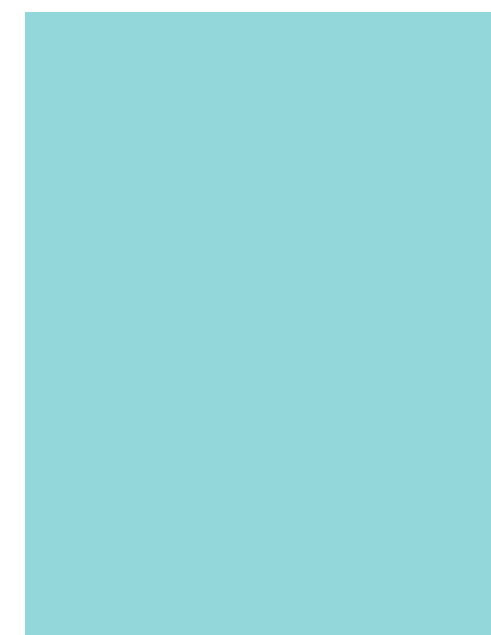
The objective of the portrait is to identify more precisely the needs of young people aged 12 to 25 in Montreal North and to launch, in 2021, a call for concerted projects that can act on the determinants of violence among young people: violence in intimate and sexual relationships, physical and armed violence and verbal and psychological violence.

In addition, the recommendations made, in line with the issues identified, made it possible to identify the priority actions to be carried out in terms of violence prevention among these young people and to support decision-making by the borough and the stakeholders involved.

Report on Violence Committed and Experienced by the Youth of Montreal

At the end of 2021, the ICPC published the first report on violence committed and experienced by youth in Montréal. Mandated by our partner, the City of Montreal, the ICPC developed a report on urban security, including crimes against the person committed and experienced by people aged 25 and under on the entire territory of the Island of Montreal from 2015 to 2019.

The objective of this report is to present and analyse the characteristics, dynamics and trends of violence committed and experienced by young people on the Island of Montreal, in order to provide public decision-makers with a strategic planning tool for allocating resources to the 2020-2022 Youth Violence Prevention Program. In addition, the ICPC has developed a series of recommendations that are not only being implemented, but also better integrated with each other.



Matching Problem-Services Analysis: Report on the Prevention of Violence Committed and Experienced by Young Users of François-Perrault Park in the Saint-Michel Neighbourhood

The ICPC released a report that identifies and analyzes the issues of violence committed and experienced by youth in François-Perrault Park, in the Saint-Michel borough of the City of Montreal. Over the years, this park has become a gathering place for young people. Issues of cohabitation have existed since at least 2015 and, since 2020, several stakeholders indicate that safety in the park has deteriorated.

The Matching problem-services analysis report made it possible to answer questions from the community, identify the best actions to take and to submit recommendations to the borough of Montreal North to better prevent problems related to youth violence. More specifically, the aim of the report is to present and analyze the issues related to violence committed and experienced by young park users, as well as to produce an analysis of the causes identified and the existing protective factors around the park.

Impact evaluation guide for projects and programs in cannabis use prevention among youth

The ICPC has created a guide for managers and coordinators of youth cannabis prevention programmes responsible for organising evaluations in order to offer them a simple, systematised and adaptable methodology. As such, the guide helps to develop and implement impact evaluation processes for youth cannabis prevention programmes. It is based on impact assessment approaches in public health and urban safety and is divided into two parts.



The purpose of the guide is to help answer questions about drug prevention.

The ICPC proposes a methodology for evaluating youth cannabis prevention programmes from a public health perspective. Through five modules, concrete analysis tools are proposed in order to better understand the issues and the importance of evaluation. This analysis tool enables, through simple steps, a comprehensive understanding of the scope and success of programmes that are complex in their evaluation.

DataJam Against Exploitation: A Participant's Handbook

In May 2021, in collaboration with the Fundación Pasos Libres, the United Nations Office on Drugs and Crime (UNODC) and IBM Corporate Social Responsibility, the ICPC developed and published a guide, the Participant's Handbook, for the 2021 DataJam Against Exploitation event, Canada's first online innovation competition to combat human trafficking,

The DataJam Against Exploitation, held in May 2021, aimed to develop technological solutions to identify and combat human trafficking in Canada, particularly among youth, indigenous people and the LGBTQI+ community. The event also aimed to raise awareness of the issue of human trafficking, to improve the participants knowledge and resources and to further intersectoral and interdisciplinary collaboration. The handbook contains three explanatory modules offering the reader an introduction to human trafficking in Canada and related issues, an overview of the importance of data in the fight against this crime, and case studies.

CENTRE FOR EXCHANGE AND EXPERTISE

EVENTS ORGANIZED BY THE ICPC WITH ITS PARTNERS

Fourteenth United Nations Congress on Crime Prevention and Criminal Justice

From March 7 to 12, 2021, the 14th United Nations Congress on Crime Prevention and Criminal Justice took place in Kyoto, Japan and online.

The ICPC, which is part of the United Nations crime prevention and criminal justice programme network, contributed remotely to the preparation and organization of Workshop 1: Evidence-based crime prevention: statistics, indicators and evaluation in support of successful practices as part of a segment on comprehensive strategies for crime prevention towards social and economic development. The two-day workshop provided participants with an opportunity to learn about different approaches and best practices in evaluation, indicator production and statistical data collection to support evidence-based crime prevention.

Discussion on human trafficking and victim empowerment

To honour International Women's Day, the ICPC organised an online discussion on March 15 on the following question: **"What are the possible ways to empower victims of trafficking in Quebec"**. The objective of this conversation was to reflect and exchange on the situation in Quebec regarding the empowerment of victims of trafficking with experts on the subject, the challenges they face in their daily practice and the lessons they learn.

From a prevention perspective, the ICPC focused its attention on victims, who are central to understanding the profound issues of criminal practices. Further to the publication of a report in May 2020 entitled «Victims of Sex Trafficking in America: State of Public Strategies and Paths for the Future, 2000-2019», the ICPC wished to continue the conversation with two experts and field workers involved in the fight against human trafficking, sexual exploitation and in the care of victims in Quebec: José Mensales, co-founder and coordinator of the «Les Survivantes» program of the Service de police de la Ville de Montréal (SPVM) and Nathalie Khat, the co-founder and project director of the organization Le Phare des AffranchiEs. presentations included discussions on the contribution of civil society observatories on violence and crime in unfavourable and difficult contexts. They also addressed the challenges faced by these observatories in collecting and analyzing data on crime in Mexican and Central American contexts.

The launch of «DataJam against exploitation», the first nation-wide technological innovation competition to combat human trafficking in Canada

In 2021, the «DataJam Against Exploitation» competition was launched, the first innovation competition of its kind to identify and combat human trafficking in Canada. This event was funded by the Government of Canada and was part of a complementary partnership of expertise. The competition, held from May 7 to 17, was a collaboration with the United Nations Office on Drugs and Crime, IBM Corporate Social Responsibility and the Fundación Pasos Libres. Its goals were to highlight the issue of exploitation of Canada's most vulnerable communities, to find solutions to protect victims and to facilitate the identification and prosecution of this heinous crime.

As such, the aim was to increase public awareness of human trafficking, enhance the technical and functional capabilities of participants, and improve collaboration between interdisciplinary sectors in Canada through the design of technological solutions that would help address some of these challenges. Participants were asked to choose to develop one of the following options:

- 1) Solutions that provide new perspectives on human trafficking, indigenous, northern and remote populations, LGBTQI+ community, or vulnerable youth in order to raise awareness, detect and prosecute criminals against these communities;
- 2) Solutions to identify, prevent and prosecute the exploitation of youth and children online, including in social media and online gaming platforms;
- 3) Solutions exploring the relationship between human trafficking and migration, COVID-19, natural disasters or major events to identify patterns of trafficking, networks and hotspots.

The DataJam against exploitation generated 25 activities organised in three phases: (a) prior to the competition, a pre-launch event and two webinars were held; (b) the competition began with three days of training, 21 activities delivered by representatives of organisations and institutions in Canada and internationally, during which participants learned about different aspects of human trafficking and how to develop technological solutions; this was followed by seven days of competition (solutions were developed during this period); (c) evaluation and announcement of the winner at the end of the competition.

The winning team, **Buyer Resist**, a group of 5 young scientists from Vancouver, created a web application that helps track traffickers by comparing the text from escort agency ads across Canada. The winners received a monetary prize and were awarded a place in the IBM Incubator Program to help develop their solution.

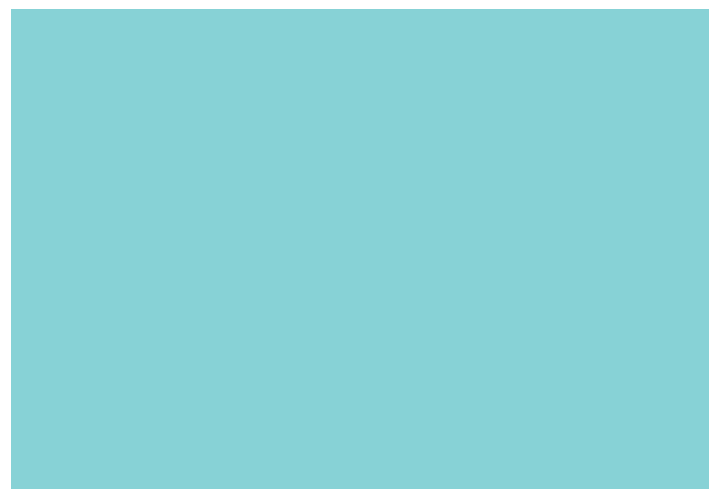
Team Scotiabank AMA of Toronto, made up of five data scientists from Scotiabank Anti-Money Laundering Models and Analytics (AML), took second place, and third place went to the **CDL Team** from Montreal and affiliated with Montreal Institute of Learning Algorithms (Mila). The competition involved a total of 75 participants in 16 teams representing eight Canadian cities.

The ICPC presents the “DataJam Against Exploitation” as a means of preventing human trafficking

As part of The Cybersecurity Revolution 2021 (SECREV) event hosted by SERENE-RISC, the ICPC participated in a conference on cybersecurity together with Fundación Pasos Libres.

The DataJam is a technological innovation competition that aims to raise awareness of human trafficking, improve the technical skills and knowledge of participants and encourage multidisciplinary and multisectoral cooperation on this issue.

During the webinar, the ICPC gave an overview of the initiative, its basic principles, obstacles to its implementation, its past and present, as well as the results achieved, and explained why technological innovation is crucial in the fight against human trafficking. The DataJam against exploitation 2021 is therefore presented as a means of prevention, a technological innovation, against human trafficking.



Webinar series on crime prevention and analysis

The ICPC took part as the co-organizer of a series of webinars aimed to further the international conversation on crime prevention and analysis, in collaboration with the Department of Public Security of the Organisation of American States, the International Association of Crime Analysts and Alberto Hurtado University’s Faculty of Law. On June 23, the edition focused on crime prevention and analysis in urban areas of Latin America.

A variety of panelists exchanged shared their local and community-based learning and innovations in crime prevention. Presentations focused on the use of information, criminological analysis and key decisions in safety, crime and violence interventions. In addition, there was a focus on the issues of vulnerable groups and territories.

ICPC INTERVENTIONS AT EVENTS

The ICPC participates in the 16th UIC World Security Congress

On December 9, the ICPC was invited by the International Union of Railways (UIC), partner of the ICPC, to participate in the 16th UIC World Security Congress held online. The theme of the congress was organising security during major events and topics covered included international cooperation during major events, lessons learned from UIC members and emerging threats in transport security.

The ICPC intervened to discuss its experience in preventing violence resulting from radicalisation in an urban mobility context.



The ICPC participates in the “Change the World” webinar series

The ICPC participated as a panelist in the webinar entitled «**Knowledge Systems to Enable Urban Safety**» organized by the **Alliance of NGOs on Crime Prevention and Criminal Justice** in collaboration with the **African Policing Civilian Oversight Forum (APCOF)** and Fixed on 10 February 2021. This webinar addressed opportunities and concerns linked to knowledge building, data, adaptive learning and the link between knowledge, policy and practice.



The ICPC participates in a forum on violence prevention in youth

On December 7, the ICPC took part in the first day of the forum Montréal sécuritaire pour les jeunes : dialogue sur l'intervention en prévention de la violence (Montreal - Safe for Youth: Dialogue on violence prevention intervention) to present an overview of the chapters and highlights of the "Rapport sur la violence commise et subie chez les jeunes de Montréal" (Report on Violence Committed and Experienced by the Youth of Montreal), released during the year.

This meeting of community and institutional partners involved in prevention aimed to create a common understanding of the violence phenomenon; discuss youth resilience in a context in which the feeling of safety is important; take stock of the most recent data on risk factors of violence in Montreal; highlight the best prevention initiatives; foster collaboration and the development of an integrated vision among stakeholders in violence prevention in youth; work together on specific issues in violence prevention and fuel the municipal conversation on urban safety; counter the phenomenon of committed and suffered violence

The meeting was organized by the Montreal Service de la diversité et de l'inclusion sociale (Service for Social Diversity and Inclusion – SDIS) in collaboration with the Réseau d'échange et de soutien aux actions locales (Network for exchange and local action support – RESAL), of which the ICPC is a coordinating member, and the Institut du nouveau monde (New World Institute – INM).

The ICPC participates in the CMNCP conference on urban safety

The ICPC participated in a panel at the virtual conference «Community Safety in the Midst of a Global Pandemic: Who Are We Leaving Behind?» organized by the Canadian Municipal Crime Prevention Network (CMPCN), an ICPC partner, which took place from October 4-6, 2021 and brought together nearly 80 participants.

The session in which the ICPC participated was entitled «Eradicating Violence: Essentials That Do Not Leave People Behind» and addressed community safety and crime prevention, as well as an evidence-based and inclusive approach to violence prevention.

ACTIVITIES OF OUR NETWORK AND PARTNERS

ACTIVITIES OF OUR PARTNERS AND MEMBERS

Coordination of the Réseau d'Échanges et de Soutien aux Actions Locales (RÉSAL) – 4th Year

For a fourth year, the ICPC coordinated the Réseau d'échange et de soutien aux actions locales (RÉSAL), a program funded by the Ministry of Public Safety of Quebec, whose mission is to support the development or improvement of local violence prevention initiatives among Montreal youth aged 12 to 25.

RÉSAL Webinars

The first webinar of the year, held on February 4, focused on how knowledge and culture can act as protective factors for youth. The objective was to provide a space for experts to discuss and highlight different initiatives and projects related to knowledge and culture that have a positive impact on the lives of young Montrealers in terms of violence prevention. During the event, four panelists discussed projects related to the theme: Lucie Callière, Executive Director of Projet Harmonie; Kémy St-Eloy, Pointe-de-l'Île's Prevention Coordinator; Katrine Journeau, Executive Director and co-founder of Prima Danse; and Karina Lavoie, Executive Director of Cirque Hors Piste.

The second webinar, held on April 22, focused on the themes of employment and housing as protective factors for young Montrealers. Guests presented their initiatives during the online discussion: Sébastien Lanouette, Executive Director of Ressources Jeunesse de Saint-Laurent; Marie-Noëlle L'Espérance, Director of En Marge 12-17; Déborah Griot, street worker and Tapaj coordinator of Pact de rue; and Martin Labrecque, Insertech's insertion program coordinator.

Launch of the RÉSAL's community of practice

In the fall of 2021, RÉSAL launched its first community of practice, financially supported by the City of Montreal. This process aims to provide a bigger space for the sharing of knowledge and experience around different forms of violence committed and experienced by youth aged 12 to 25. It is specially targeted at community workers in the North-East of the Island of Montreal to equip them to deal with various problems encountered in their daily activities.

The activities and training sessions that kicked off the first series of activities in the fall were inspired by major themes such as

- Prevention of gang violence
- Prevention of sexual violence
- Prevention of online hate
- Street work and youth intervention

Traffik Analysis Hub - 1st year

The ICPC has officially joined the **Traffik Analysis Hub (TA Hub)**, a global programme which is aimed at global human trafficking prevention. The TA Hub is the product of a joint effort from across different sectors and industries, governments, and NGO partners, all committed to sharing data and knowledge in order to help the fight against human trafficking. The monthly meetings were held online.

Coinserta - 1st year

The ICPC, has joined the Chilean network **Coinserta**, a network that promotes innovation in the penitentiary ecosystem. For this first year of membership, the ICPC made a presentation on June 24, during the «International Prison Innovation Week» which focused on an action research developed in 2016 to prevent violent extremism in the French parole system.

The aim of the research, entitled «Developing an intervention and prevention response to radicalisation leading to violence within the French probation system», was to propose a tool for the prevention of radicalisation, particularly in prisons, which could be adapted to the needs of indigenous communities in the Chilean context. In general, the event aimed to promote, discuss and design innovative projects and strategies in four relevant areas: social reintegration, dynamic security, design of spaces and implementation of innovative practices in the penitentiary and prison ecosystem.

CENTRE FOR COOPERATION



TECHNICAL ASSISTANCE PROJECTS AND SUPPORT TO ACTORS

Renowned for their expertise in crime prevention, the City of Montreal and its boroughs regularly collaborate with the ICPC in the realization of local urban safety audits (LSA), the development of action plans, the implementation of action plans and the evaluation of projects.

Integrated approach to urban safety - Montreal North Borough

In June 2021, the borough of Montreal North granted the ICPC the mandate to carry out an integrated urban safety approach. The process is carried out in five stages: the creation of a local safety committee (CLS), the development of a local urban safety audit (LUSA), the realization of a problem-solving activity (ARP), the design and implementation of a concerted action plan (CAP) and the follow-up and evaluation of the CAP.

This is a cyclical and continuous process where the evaluation of the implemented strategy may highlight new problems that, in turn, require the attention of public authorities and community stakeholders in Montreal North. As such, the ICPC has developed recommendations and submitted to the borough some courses of action that will guide local stakeholders in their prevention initiatives.

Integrated approach to urban safety - Sainte-Julie

In February and March 2021, the ICPC carried out the local urban safety audit and problem-solving activity for the City of Sainte-Julie. A portrait of the extent and nature of delinquency and violence problems was produced, along with an initiative to increase the participation of the city's community in security issues. A report taking stock of the actions carried out over the past five years by the city and its partners was also produced. The two activities made it possible to clarify the issues related to youth crime and to propose various solutions and challenges faced by the borough and to create recommendations for the City of Sainte-



Local Urban Safety Audit: Lachine

In April 2022, the borough of Lachine entrusted the ICPC with the mission of carrying out a local urban safety audit, which drew up a portrait of the extent and nature of delinquency and problems (such as verbal violence and cyber-violence among young people aged 12 to 16). With the participation of the community regarding safety issues, an assessment of the actions taken over the last five years by the borough and its partners was carried out and the information gathered allowed the ICPC to draft recommendations based on the challenges encountered in the borough of Lachine. This audit allowed the ICPC to propose solutions to the challenges faced by the borough.

Problem-solving activity: Lachine

In 2021, the ICPC was mandated to produce a problem-solving activity (PSA) for the borough of Lachine. The objective of this PSA was to identify issues related to violence committed and experienced by Lachine youth. It also aimed to coordinate the efforts of local stakeholders around a collectively defined urban safety issue. The activity was co-facilitated by criminologist René-André Brisebois, a researcher at the Institut universitaire Jeunes en difficulté du CIUSSS, Centre-Sud-de-l'Île-de-Montréal. A review of good practices corresponding to the issues identified was then conducted. This PSA enabled a group of stakeholders to work together on common objectives in order to develop courses of action.



Group discussion of local stakeholders in Saint-Laurent

As part of the development of a local security diagnosis for the borough of Saint-Laurent, the ICPC met with community and institutional stakeholders working in the Montreal borough of Saint-Laurent. The discussion group set up during an activity, aimed to better contextualize local realities and to identify the most at-risk stakeholders as well as emerging problems that would not necessarily have been identified from documentary or statistical analyses. By interviewing local stakeholders, the ICPC was able to establish a more accurate picture of local criminal issues in Saint-Laurent.

Problem-solving Activity: Villeray - Saint-Michel-Parc-Extension

During 2021, the ICPC carried out a problem-solving activity (PSA) in the Montreal borough of Villeray-Saint-Michel-Parc-Extension. The activity was aimed at responding to issues of increasing violence among youth, particularly around the Lucien Pagé school. Criminologist and coordinator of the Institut universitaire Jeunes en difficulté du CIUSSS du Centre-Sud-de-l'Île-de-Montréal, René-André Brisebois, collaborated once again with the ICPC for this activity. Following this PSA, the ICPC produced a portrait of the challenges facing the borough and presented recommendations to resolve the problems.

Cross-analysis of identified causes and existing protective factors - Continuation of the problem-solving activity (Parc François-Perrault, December 2020)

A cross-analysis first aimed to identify existing solutions and actions that respond to the issues identified in the PRA conducted by the ICPC in December 2020. Then, in a second phase, a cross analysis of the identified causes and existing protective factors aimed to identify service gaps or actions that could help prevent violence and crime in François-Perrault Park in Montreal. This analysis allowed the Borough to identify the next call for proposals that it wished to undertake, as part of the programme to prevent violence committed and experienced by the city's youth, and to facilitate the production of a future action plan.

Support Program for Municipalities

In 2020, the ICPC was mandated by the Quebec Ministry of Public Safety to accompany ten municipalities in Quebec in the implementation of a structured approach to planning crime prevention interventions within the context of the 2019-2022 Support Programme for Municipalities. In 2021, the ICPC began its second mandate, accompanying 10 municipalities with a population of less than 100,000:

- Ville de l'Épiphanie
- Notre-Dame des Prairies
- City of Joliette
- Municipality of Notre-Dame de Ham
- Sainte-Brigitte de Laval
- City of Sainte-Julie
- Municipality of Saint-Prime
- MRC Avignon
- Pakuashipi
- Wemotaci Atikamekw Council



URBAN SAFETY LABORATORY, AN EXPORTABLE MODEL

Created in 2020, the Urban Safety Laboratory (LabSU) is an initiative jointly supported by the City of Montreal (Department for Diversity and Social Inclusion and the Montreal Police Service) and the Quebec Ministry of Public Safety, as financial partners. In 2021, for the second year running, the ICPC continued to develop its activities within the framework of the LabSU of the City of Montreal, with the objective of synthesizing the work of researchers and practitioners for the continuous improvement of urban safety strategies and practices.

The conceptual basis of LabSU is based on an integrated and systemic vision of urban security, which it sees as essential for the well-being of a city (in its social, economic, and cultural development) and its inhabitants (through safe and equitable access to the spaces, services, and opportunities that the city offers them).



MONTREAL LABSU PROJECTS

In the context of the Programme de prévention de la violence commise et subie chez les jeunes de Montréal (Programme for the prevention of violence committed and experienced by young people in Montreal) launched in 2020, the ICPC was mandated to create an assessment of the situation. This assessment was in response to the City's requirement for an annual report on crime and violence in the Greater Montreal Area.

The following deliverables were produced:

Development of the draft report on crime trends in the Greater Montreal Area

A research and development project led to the definition of the variables and themes to be addressed in the 2022 annual report on crime in the Greater Montreal Area. It was agreed to integrate the concerns from the field as revealed by a survey conducted by the Service for Diversity and Social Inclusion. The work of the ICPC led to a work plan comprising six chapters: crime trends, crime during the COVID-19 pandemic, the geographical dimension of crime, the relational dimension of crime, sexual offences and exploitation, and conjugal and intra-family violence.

The report is scheduled to be published in 2022.

Cannabis legalization: how to respond with youth drug prevention programmes.

In January 2021, the ICPC published the Guide for the evaluation of youth cannabis prevention programmes. The goal of this guide, intended mainly for project managers and coordinators in charge of organizing these evaluations, is to provide a simple, systematic, and adaptable methodology for developing and implementing impact evaluation processes in youth cannabis prevention programmes. It is based on public health and urban safety approaches to impact assessment.

Secondly, as a complement to the guide, a four-chapter module entitled Cannabis Legalization: How to Respond with Youth Cannabis Prevention Programmes was created to focus on programme development and support municipalities in their strategic development. The tool provides an overview of the situation, risk factors and best practices in the field of youth drug prevention.



The first crime report in the Greater Montreal Area

The ICPC has produced a portrait of the violence committed and experienced by young people throughout the territory of Montreal.

To this end, ICPC published a report divided into three chapters and proposed recommendations based on the resulting analyses. Among these, the ICPC proposed (a) the development of a specific assessment of violence committed and experienced by young people in the inner city; (b) a better targeting of prevention programmes by disaggregating data related to the youth population into more specific age groups; and (c) a better tailoring of projects according to living spaces in order to better target prevention efforts.

Communication activities were carried out with the aim of informing the public about the report. For example, in December 2021, the ICPC attended the forum Montréal sécuritaire pour les jeunes : dialogue sur l'intervention en prévention de la violence (Making Montreal Safe for Youth: A Dialogue on Violence Prevention Intervention) to present an overview of the different chapters and highlights of the Report on violence committed and experienced by youth in Montreal.

The objective of this report was to present and analyse the characteristics, dynamics and trends of violence committed and experienced by young people on the island of Montreal, in order to provide public decision-makers with a strategic planning tool for allocating resources to the 2020-2022 Youth Violence Prevention Program.



Resilience Hub: drafting of a guide for the development of a resilience assessment and preparation for an exploratory activity with a pilot team

As part of the 2020-2030 Climate Plan and the implementation of the Montreal Strategy for a Resilient City, the City of Montreal supported the creation of resilience hubs within its territory. This initiative, carried out through the Tandem programme, aims to equip communities to deal with issues of social justice, urban safety and climate change that can have a lasting impact on them.

The ICPC was mandated by the City of Montreal to provide methodological support to the project leaders and the team responsible for piloting the implementation of resilience hubs in 5 sectors of the municipality: Ahuntsic-Cartierville/Saint-Laurent, Mercier-Hochelaga-Maisonneuve, Saint-Léonard, Villeray-Saint-Michel-Parc-Extension and Rivière-Des-Prairies-Pointe-aux-Trembles.

Already implemented in several cities around the world, the resiliency hubs aim to provide strengthened community service support and to coordinate the distribution of resources in crisis situations or in the face of disruptive events for the community. The ICPC therefore proposed a tailor-made methodological guide for the project team to carry out a preliminary audit in each of the targeted territories.

The guide proposes a conceptual introduction to the principle of community resilience, as well as a set of basic criteria and indicators to be considered when carrying out the resilience audit, namely

- Local knowledge and understanding
- Community networks and relationships
- Communication effectiveness
- Health and well-being
- Governance and leadership capacity
- Risk preparedness
- Attitudes and feelings about the challenges faced

The guide enabled the project team to begin collecting data from both quantitative and qualitative sources, with the aim of providing a comprehensive picture of the situation for each territory in 2022. In addition, as a follow-up to the guide for the development of resilience audits, the ICPC also provided support in the preparation and facilitation of a brainstorming workshop with the pilot team.

ICPC COMMUNICATIONS AND MEDIA

ICPC COMMUNICATIONS AND MEDIA

In 2021, the ICPC continued to adapt its online activities to better reach its various partners and new collaborators, among others, by diversifying its communication tools. Whether through webinars, trainings, workshops, presentations, the team mainly used its web platform to inform the public about its activities.

Publications on social media, namely Facebook, Twitter and LinkedIn, were the second most used means to highlight the Centre's activities. In total, the ICPC produced 524 publications in the course of 2021, of which 127 were on Facebook, 265 on Twitter and 132 on LinkedIn.

Several Quebec media outlets used the NGO's expertise, thus increasing visibility at the provincial level. For example, the ICPC was asked by Radio-Canada on the program *Tout un matin* to discuss issues related to crime in Montreal and to offer solutions to prevent it. This was the first time that the Urban Safety Laboratory (LabSU) was mentioned in the Quebec media.

One of our biggest media successes was in the spring, when the DataJam Against Exploitation contest, the first innovation contest of its kind to identify and combat human trafficking in Canada, was mentioned in several media outlets such as *Le Journal du Québec*, *Le Journal de Montréal*, *Direction informatique*, *IT World Canada* and *TVA Nouvelles*.

In addition, the ICPC newsletters returned with seven newsletters having been sent out during the year.

ICPC GOVERNANCE: STATUTES AND OPERATING RULES

GOVERNANCE 2021

The ICPC would like to acknowledge the departure of the President of the Board of Directors. 2021 saw the end of Ms. Valérie Sagant's mandate, who left her position after 2 years of involvement in the organisation. In addition, Ms. Tina Silbernagl and Mr. Jean-Paul Laborde also left their roles as directors after many years of involvement.

Therefore, the ICPC would like to thank Ms. Sagant, Ms. Silbernagl and Mr. Laborde for their excellent work over the past years, both in terms of the quality and the importance of their actions in bringing the crime prevention mission to life in a comprehensive way.

At the end of the year, the ICPC was pleased to welcome its new members to the Board: Daniel Brombacher, Benoît Dupont, Stéphane Fleury and Christine Rouffin, as well as a new president, Isabelle Lonvis Rome.

2021 also marked the beginning of the implementation of the 2021 - 2023 strategic plan which was developed in collaboration with the Board of Directors taking into account three main elements: 1) The impacts on its content and the questions that COVID-19 has raised around the issues of public safety, violence, the relationship between public health and safety, prevention and governance ; 2) The impact on its practices, particularly in terms of teleworking and team flexibility, but also on its implications within its international network; 3) The impact on all its partners and network, which have been affected (at

the level of individual organisations and the system of stakeholders) by the effects of the pandemic on their activities.

ICPC Governance Meetings

During the year, in order to provide an update on the various challenges, activities and projects with its members, the ICPC Board of Directors held four meetings, which took place online in order to respect the health measures:

- March 3, 2021
- June 10, 2021
- September 23, 2021
- December 9, 2021

ICPC General Assembly of Members

The General Assembly of Members was held in Nice on 21 October 2021 where all members were invited to participate in person or online. The Director General presented the highlights of the last two years of the ICPC, the new reports published, news of its network, participation of the organisation in international online events as well as its challenges related to the Covid-19 pandemic. The meeting was also an opportunity to present the future actions of the organisation according to the strategic orientations for the coming years. The ICPC 2019 and 2020 annual financial statements were also presented and the election of new board members also took place.

ICPC Finances

2021 was a year not without its challenges due to the ongoing pandemic, however the ICPC continued to weather the crisis in good financial health. Taking advantage of all the assistance offered at the provincial and federal levels, we were able to not only keep our doors open after the initial hiatus in 2020, but we were able to take on more employees to complete the growing number of projects entrusted to the ICPC.

Funding for 2021 activities came as always from diverse sources including contributions from one member government, Quebec, and project funding. The second year of the three-year funding agreements for the Laboratory on Urban Safety signed in 2020 with the City of Montreal and the Quebec Ministry of Public Safety meant that the ICPC continued to enjoy a certain financial stability, and once again numerous smaller projects with the City of Montreal and several Quebec municipalities were undertaken. At the international level, we were proud to be the recipients of funding for our role in the organisation of the Datajam against Human Trafficking in Canada 2021, a project funded by the UNODC.



Evolution of the General Budget

A major funding commitment was renewed in 2021 by the government of Quebec for 85 000\$, an increase of 10 000\$ from 2020. Total revenues for 2021 increased by 14% from 2020, as a direct result of the growing numbers of projects accepted by the Centre. Total expenses also increased by 14%, driven mainly by an increase in human resources costs. Consequently, we were able to finish the year with a 5 000\$ deficiency of revenues over expenses, a continued improvement on 2020.

A constant rigorous approach to costing proposals and new projects, and improvements in project management have meant that ICPC continues its journey to being a financially efficient organization in terms of delivering projects on budget and on time.

The audited Financial Statements for 2021 are available upon request.

ANNEXES

Governments Members

National Crime Prevention Centre, Public Safety Canada (Canada)
Quebec Ministry of Public Security (Canada)

4 cities members of the ICPC and 49 organizations

African Policing Civilian Oversight Forum (APCOF), South Africa
Applied Research in Community Safety Ltd. (ARCS), United Kingdom
Asia Pacific Centre for the Prevention of Crime (APCPC), Australia
Australian Crime Prevention Council (ACPC), Australia
Australian Institute of Criminology (AIC), Australia
Brussels Prevention & Security (BPS), Belgium
Cámara de Comercio de Bogotá (CCB), Colombia
Canadian Association of Chiefs of Police (CACP), Canada
Carabineros de Chile, Chile
Centre for Justice and Crime Prevention (CJCP), South Africa
Centre for Law Enforcement and Public Health (CLEPH), Australia
Centro de seguridad urbana y prevención, S.C. (CESUP), Mexico
City of Montreal, Canada
CLEEN Foundation, Nigeria
Coalición Centroamericana para la Prevención de la Violencia Juvenil (CCPVJ), El Salvador
Comisión Nacional para Prevenir y Erradicar la Violencia contra las Mujeres (CONAVIM), Mexico
Conseil National des Villes (CNV), France
Consejo Ciudadano de Seguridad Pública, Prevención y Readaptación Social del Estado de Jalisco (CCSPRS), Mexico
Despierta, Cuestiona y Actúa (DCA México), Mexico
Diálogos, Guatemala
European Forum for Urban Security (EFUS), France
Federation of Canadian Municipalities (FCM), Canada
Forum français pour la sécurité urbaine (FFSU), France
Fundación del Centro histórico de la ciudad de México, Mexico
Fundación Ideas para la Paz, Colombia
Francopol, Canada
German Congress on Crime Prevention (GCCP), Germany
Groupe Integritas, Mexico
Instituto Latinoamericano de las Naciones Unidas para la Prevención del Delito y el Tratamiento del Delincuente (ILANUD), Costa Rica
Instituto Mexicano de Prevención Integral, A.C. (IMEPI), Mexico
Instituto para la Seguridad y la Democracia (INSYDE), Mexico
Khulisa Crime Prevention Initiative, South Africa
Naif Arab University for Security Sciences (NAUSS), Saudi Arabia
National Crime Prevention Council (NCPC), United States of America

National Indian Youth Leadership Project (NIYLP), United States of America
National League of Cities (NLC), United States of America
Observatoire national de la délinquance dans les transports (ONDT), France
Onlus Nova Consorzio per l'innovazione sociale, Italy
Réseau Intersection, Canada
Safe Communities Foundation New Zealand (SCNFZ), New Zealand
Small Arms Survey, Sweden
Union des municipalités du Québec (UMQ), Canada
United Nations African Institute for the Prevention of Crime and the Treatment of Offenders (UNAFRI), Uganda
United Nations Human Settlement Programme (UN-HABITAT), Kenya
United Nations Office on Drugs and Crime (UNODC), Vienna
Universidad Alberto Hurtado, Chile
Dakar City, Senegal
Lille City, France
Paris City, France

ANNEX 2 : THE ICPC TEAM IN 2021

Team members in alphabetical order

Yasmina Aziki, Ph.D.
Analyst and project officer

Miriam Blair
Communications Assistant

Pascale-Marie Cantin
Analyst

Ann Champoux
Director general

Florilène Cornier
Analyst and project officer

Ariane de Palacio, Ph.D.
Director of research, innovation
and international relations

Rose Germain
Intern – Research Assistant

Pier Alexandre Lemaire
Director of Projects

Sonia Ouimet
Intern - Research Assistant

Vanessa Reggio
Communications Manager

Iliya G. Babanov
Analyst

Kassa Bourne
Director of administration
and finance

Melissa Champagne
Research Assistant

Fernando A. Chinchilla, Ph.D.
Senior Analyst

Michelle Côté, Ph.D.
Director of applied research

Emmanuelle Fahey
Research Assistant

Adriana Gonzalez
Communications Assistant

Teodora Mihaylova
Analyst

Claude Pilon
Analyst

Anne Vandelle
Analyst and activities and
projects coordinator

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