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Section du dépôt légal

RECTOR'S REPORT 1999 2000 BUILDING CONCORDIA'S FUTURE

The Future is Bright

This past academic year, which saw the start of a new millennium, also marked a new beginning for Concordia. With the end, in 1999, of five years of government imposed budget cuts and the beginning of the implementation of the previously approved academic, space, personnel and enrolment plans, it became possible to begin to realize the vision of a renewed Concordia.

An extensive review led to the modification of over 40 per cent of our undergraduate programs. The result is a more streamlined series of course offerings and a more broadly based undergraduate experience. Students in all Faculties will be exposed to a greater extent to courses in fields other than their own. The effect of these changes is to reverse the tendency to narrower and premature undergraduate specialization, a trend towards which many universities, including our own, had been drifting.

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An increased emphasis on internationalization was reflected in a substantial 25 per cent increase in the number of international students. International students, however, still account for only 6 per cent of the total student population. Of course, we continue to enrol many first- and second-generation Canadian and landed immigrant students of varied ethnic backgrounds, who make Concordia one of the most diverse universities in Canada.

It is generally agreed that the two most important elements in a successful university are highly motivated, good students and highly motivated, excellent faculty. We are fortunate in having both. Concordia continues to provide accessible university education to many part-time working students and mature students who are highly motivated to return to, or commence their studies, after years in the workforce.

We also have an increasing number of programs for which applications greatly exceed our capacity. The overall entering grade point average continues to climb even as the total enrolment climbs. Our students can be characterized as serious,

goal-oriented men and women who recognize that their university studies are key to the development of their future careers.

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Real education for the real world

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We have embarked on a major recruitment and hiring initiative to strengthen the full-time faculty ranks and fill the gaps left as a result of our retirement programs. This initiative has already brought to Concordia more than 100 young academics with strong research and teaching potential. Because they are being hired in areas of growth and not necessarily where the retirements occurred, this has permitted us to begin to reshape the university.

However, we need to provide our good students and keen young professors with an environment that encourages learning, research, scholarship and success. It is for this reason we have adopted a sweeping vision of what Concordia can and should be in this new century — a truly modern university with spacious, adaptable, technically up-to-the-minute facilities for its students, faculty and staff.

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On the [Buildings web site](#), you can get a taste of that vision as it began to unfold from the planning process that involved every element of our university community to the architectural competitions that put our vision on paper.

Concordia's future looks bright. Our position as an integral part of Quebec's university network is secure. The support we receive from our Board of Governors, our graduates and friends is strong and growing stronger. The relevance of the opportunities we provide — both in our degree programs and in continuing education — is confirmed by our growing enrolment. For all these reasons, I feel privileged to be Concordia's Rector at this exciting time.

A handwritten signature in black ink that reads "Frederick Lowy". The signature is written in a cursive style with a large initial 'F'.

*Frederick Lowy,
Rector and Vice-Chancellor*

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Real education for the real world

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FOCUS ON *academic achievements*

After years of funding cutbacks, governments have begun to commit resources to students and universities. The federal government increased transfer payments to the provinces for education and health, introduced funding for scientific research and new academic chairs, and offered a bigger tax-free deduction for recipients of scholarships and bursaries.

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The Quebec government also promised to give higher education greater priority in the next 10 years. This year's budget allocated \$100 million for deficit reduction on a pro-rata basis, and bolstered support for research at Quebec universities. At a youth summit in February, Quebec City also promised \$1 billion for education in general; the universities' portion will come with "performance contracts" attached — proof that they are spending the money wisely and efficiently.

None too soon

Concordia's share of the \$100 million earmarked by the Quebec government for

deficit reduction is \$9 million, enough to offset what would have been a \$3.8 million deficit. Our accumulated debt has been whittled down to \$12 million, down from \$36 million in the 1996 fiscal year.

What this financial context means is that the era of having to “do more with less” in the academic setting may be over, and none too soon. Concordia’s four Faculties and its School of Graduate Studies have ambitious plans for their students, and the recent academic planning process has helped redefine priorities and needs. This past year saw many achievements fall into place. Below are but a sample of some of the exciting academic developments at the university.

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**THE RECENT
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Irish studies a reality

This success story has had more than the luck of the Irish going for it. Pledges of \$500,000 each from Concordia and the governments of Canada and Quebec added to previous contributions to help the Canadian Irish Studies Foundation reach its fundraising goal: \$3.3 million. Last year, the government of Ireland pledged \$200,000, and the rest of the funds have been raised over a period of three years by a group of people dedicated to the study of the Irish experience.

The Faculty of Arts and Science has offered courses in its Irish Studies cluster every year over the last decade. The completion of this fundraising campaign means these courses will be expanded into a program so that students can study the Irish experience in Quebec and throughout Canada, as well as the history and culture of Ireland itself.

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Randy Swedburg, professor in Applied Human Sciences, led a special course in which 88 students participated intensively in the Aging in Society Conference in September

Graduate certificates for the real world

The first 20 students began their graduate certificate in Software Systems this year, and will have already graduated in September. There is such a demand for people skilled in the use of industry software that the new program will focus on hands-on training. Other graduate certificates introduced in January by the Faculty of Engineering and Computer Science are in aerospace, composite materials controls and automation, theoretical and computational fluid dynamics, and manufacturing systems.

Other Faculties also introduced one-year, intensive programs, including Commerce and Administration with an MBA (Management option), and Fine Arts with a graduate certificate in Digital Technologies in Design Art Practice, geared toward professional designers who wish to advance their expertise in digital technologies.

International exchanges

Faculty exchanges offer a wonderful opportunity for knowledge and culture to be shared. In one instance this year, the University of Havana's Pablo Olivares joined Concordia's Department of Mathematics and Statistics, and in another, Journalism Professor Enn Raudsepp visited Kosovo as part of a broader program to help support democratic institutions in the region. Professor Raudsepp spent four weeks with several newspapers consulting on editorial policy, layout and other practical aspects of journalism. Six senior radio and television producers from Kosovo spent three weeks visiting broadcast outlets in Montreal and Toronto, and three days at Concordia on workshops in media management.

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Financing on the web

The Faculty of Commerce and Administration's Centre for Instructional Technology and Finance Professor Arshad Ahmad developed a fully interactive course on the Web in a record six months. The Personal Finance course teaches students the concepts, tools and applications necessary to help them manage money. Four hundred students have signed up for the course, which promises to be lively, engaging and relevant.

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New Simone de Beauvoir principal

Lillian Robinson, a feminist scholar whose career has spanned 31 years, is the new head of the Simone de Beauvoir Institute, the home of the first Women's Studies program in Canada. She has taught at the University of East Carolina, Radcliffe, the University of Hawaii, and has been a court translator, published poet and mystery writer and a student at the Sorbonne. She has edited a four-volume reference book on *Modern*



Women Writers (1996), and has written *In the Canon's Mouth: Dispatches from the Culture Wars* (1997), and co-authored *Night Market*, about the Thai sex trade. A native New Yorker who has been studying French since she was 13, Robinson is happy to be settling into a cosmopolitan, bilingual city.



Philosopher takes on technology

Respected French philosopher Hervé Fischer claimed the new Chair in Digital Technologies and the Fine Arts in early March, promising to link knowledge between the arts and computer science. “We must understand where we’re going with new technologies in order to protect our world,” he said. The academic chair was established with a \$300,000 gift from the Daniel Langlois Foundation for Art, Science and Technology, which is named for the founder of the highly successful company Softimage.

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Minority entrepreneurs bank on it

Concordia's Entrepreneurship Institute for the Development of Minority Communities (EIDMC) formed a partnership with the Canadian Bankers Association (CBA) to deliver business training to members of First Nations, black and other visible minority communities. Concordia has been working with Cree communities for more than two years, offering training in business, entrepreneurship, and community organization development. Joining forces with the CBA Entrepreneurial Spirit program is EIDMC's first collaboration with the private sector.

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Collaborating with India on IT

Concordians from Engineering and Computer Science and the Provost's office met with delegates from India's Ministry of Information Technology last December to establish academic ties with Indian academic institutions in the area of information technology. The final agreement included the exchange of faculty for one semester, with the host institution to provide teaching and research opportunities for the faculty member, and the promise of annual

conferences on information technology and pedagogy, to alternate between Montreal and India. Knowledge and design of Internet-based courses will also be shared.

Polanyi archive lives on

The Karl Polanyi Institute of Political Economy has been awarded a grant of \$40,000 U.S. (about \$58,000 Cdn) from the American philanthropic Rockefeller Foundation for the preservation of its archives.

In 1988, following the first international Karl Polanyi conference, McGill professor Kari Polanyi-Levitt contributed her father's literary legacy to Concordia, and the Institute was established. Its centrepiece is the Archive, which contains unpublished papers, drafts of manuscripts, lecture notes and outlines, published papers, correspondence and more. Karl Polanyi (1886-1964) was a Hungarian social historian whose writings on the philosophical and historical foundations of liberalism and economic determinism continue to be influential.

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SPOTLIGHT
on some excellent teachers

**Stefan Anastasiu – Film animation
and Caroline Boivin – Economics**

This year's Concordia Council on Student Life (CCSL) Teaching Excellence Awards went to Professor Stefan Anastasiu, who has taught film animation at Concordia for nearly 13 years, and Caroline Boivin, who has taught Economics here for the past three years. Anastasiu was praised for his devotion to students — not just those in his own classes, but all students who need help. Boivin will be leaving the university to pursue other projects, but will miss her students and colleagues.

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Eliza Haseganu –

Mechanical Engineering

Winner of the

Engineering and Computer Science

Teaching Excellence

Award this year, Mechanical Engineering

Professor Eliza Haseganu has a reputation for



warmth and skill as a teacher. Often invited to speak on the subject of women and science, she has been praised for her teaching in the past: she won a Concordia Council on Student Life Teaching Excellence Award in 1998, and a certificate of excellence from the Department of Mechanical Engineering in 1997.

**Gad Saad – Marketing
and Jeffrey Sacksner – Management**

Every year, the Faculty of Commerce and Administration presents teaching awards to one full-time and one part-time faculty member, and this year the respective winners are Gad Saad, of the Marketing Department, and Jeffrey Sacksner, in Management. Gad Saad, who has been teaching here since 1994, studies evolutionary psychology and its effect on consumer behaviour, and is known for making himself available to students. Jeffrey Sacksner, who works at Nortel, was encouraged to start teaching part-time in 1992. He lectures in organizational behaviour and implementing competitive strategies, and tries to make the class rich in terms of real-life experiences.



Frank Chalk – History

Veteran History professor Frank Chalk was honoured during the sixth annual History in the Making conference for his “20 years of imaginative teaching.” The genocide studies specialist is co-director of the Montreal Institute for Genocide and Human Rights Studies with Sociology Professor Kurt Jonassohn. Chalk is known for the support he provides to his students, as well as the boundless energy he devotes to his work. He and Jonassohn have been at the helm of a course called The History and Sociology of Genocide, the first of its kind in North America, and have written what is now a standard work in the field, *The History and Sociology of Genocide: Analyses and Case Studies*.

Moore/Commonwealth prize

The Commonwealth Best First Book Award went to a Concordian this year: Jeffrey Moore, who teaches translation in Études françaises. The award, given for an English-language book written virtually anywhere in the world except the United States, carries a cash prize of £3,000, on top of £1,000 that three regional finalists are awarded. Moore’s book, *Prisoner in a Red-Rose Chain*, is a tale of obsession, published by Saskatoon’s Thistledown Press. The jury praised the book for the way it captured the quirkiness and

anxiety of contemporary urban life.

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Teachers are made, thanks to CTLS

The Centre for Teaching and Learning Services (CTLS) offers faculty members many ways of improving their teaching skills. The services range from a mentoring program that allows new faculty the opportunity to hook up with more experienced professors, to the popular three-day Instructional Skills workshop, which covers such topics as lesson design and how to effectively engage students' interest. The latter is offered four times a year by Director Olivia Rovinescu. Assistant Director Heather Mackenzie says that the CTLS has been offering workshops for 27 years, and that in the past few years, some 200 faculty members have come to the Centre for guidance. Every year, the Centre also disburses Faculty Development Teaching Grants by reviewing imaginative faculty project proposals, designed to make difficult ideas come alive for students.

Health services fit for work

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Keeping students healthy for school is the aim of Concordia's Health Services. Director Melanie Drew and her team of family physicians, psychiatrists, nurses, a dermatologist, a health educator and support staff focus on common student needs, since students make up 85 per cent of their clientele. This means professionals are trained to deal with issues such as asthma, socially transmitted diseases, mood swings, depression, anxiety and eating disorders. A recent innovation includes a Wellness Program that allows a person to measure his or her level of "wellness," as well as the chance to work with a nurse on improving it. Smoking cessation programs also exist, as does an asthma education clinic.

ECS staff get vote of thanks

Jayne Claassen, Secretary to the Chair of Mechanical Engineering, and Stanley Swiercz, Applications/Information Systems Manager in Computer Science, both received Staff Excellence Awards from the Faculty of Engineering and Computer Science. The awards, which come with a plaque and \$500, were given out for the first time this year, and reward one employee in office support and one in technical support for making an outstanding contribution to the learning and working environment of the Faculty. Claassen and Swiercz were praised for possessing qualities such as productivity, congeniality, and a willingness to assist others.

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Discussions on the state of research at Canadian universities have led to a greater emphasis on the need for more research funding in this country.

This year, the federal government introduced \$900 million for scientific research over the next five years, confirmed that 2,000 new academic chairs will be funded (21 to go to Concordia), and announced that the Canada Foundation for Innovation (CFI) research grants will continue another four years until 2005.

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This is welcome news to Concordia researchers, who have done well so far in attracting these grants (more than \$8 million for eight projects with a Concordia researcher as the principal investigator). Concordians also did well this year in NSERC post-doctoral fellowships, winning 40 per cent of them.

The Quebec government has come forward with increased funding, as well: \$160 million more for research, \$120 million to match grants from the federal CFI program, and \$40 million more for the Quebec granting agencies. These are all signs that researchers at Concordia have much

to look forward to.

In the meantime, here are some examples of the varied research that was done over the 1999–2000 year.

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Concordia's 2000 Research Fellows Psychology Professor Jane Stewart and Marketing Professor Michel Laroche were announced as this year's Research Fellows by Dean of Graduate Studies and Research Claude Bédard. Stewart studies the neurobiological mechanisms that underlie relapse to drug-taking and Laroche's main research interests are in communication, consumer behaviour modelling, culture and research methodology. As Concordia Research Fellows, they receive \$5,000 each and an invitation to give a public lecture this year.

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Adrian Tsang — The global gene Genomics, which deals with global questions about the entire organism, is a relatively new field, related to genetics, the study of inheritance and mutations one gene at a time. Concordia's new Centre for Structural and Functional Genomics, headed by Biology Professor Adrian Tsang, will offer Montreal scientists the facilities to



Also in this section:

identify the role of each gene and where it resides in sequence on DNA, put the information together and make sense of it. The centre, which was started up by a \$1.1 million seed grant by BioChem Pharma and its head, Francesco Bellini, is expected to be part of Genome Quebec, a proposed network that includes all universities and major research institutes in Quebec. There are four similar networks being planned for the rest of Canada.



Bill Reimer — Studying rural Canada

For more than 20 years, Sociologist Bill Reimer has been studying the changes taking place in rural areas. Now, with a three-year SSHRC grant to research social cohesion in rural Canada, he is leading a team of 17 experts from across the country in the first strategic study of its kind. The concept of social cohesion is not new, Reimer says, but government interest in it is, and he will finally have the chance to help them look at policy through a “rural lens.”

Raye and James Kass — Interaction in space

When a long-term space-shuttle simulation ended with Canadian astronaut Judith Lapierre complaining of sexual harassment by one of her Russian colleagues, Concordia experts in human interaction were called in to untangle the much-publicized people problem. Raye Kass, a professor of Applied Human Sciences, and her brother James, a physicist based in Germany and an adjunct professor in the same Concordia

department, have researched group dynamics in space. They had already been brought in as consultants before the eight-month isolation session began, and they had recommended substantial team training. However, all the crew got were several hours of “team-building.”

Ion Stiharu — Micromachines point to the future

Mechanical Engineering Professor Ion Stiharu works with objects that are thinner than a strand of hair and so light they’re unaffected by gravity. These micro-electromechanical systems are primarily used in sensor technology today, but scientists foresee a future for them in the medical field, possibly revolutionizing treatments for ailments such as diabetes. Stiharu teaches graduate and undergraduate students about the uses of these micromachines. “It’s not like working with nuts and bolts,” he said. “You can’t see with your eyes. You have to see with your mind.”

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“
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WITH YOUR EYES.
YOU HAVE TO SEE
WITH YOUR MIND.
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Catherine Moore — Spy satellites help geography

Geographer Catherine Moore has been using spy satellite images taken by the U.S. Geological Survey in 1962, as well as non-military images from the 1970s and '80s to track the massive deforestation, heightened urbanization and consequent flooding on the southeastern Tibetan Plateau. "Satellites not only allowed us to get a view of the area, but by plotting back through time, we can discern the pattern and establish the trajectory of deforestation," she said. The spy satellite images were declassified in 1995. Moore is hoping to obtain more recent satellite imagery of the region from RadarSat, a Canadian company based in St-Hubert.

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Greg Nielsen — Resisting the global bulldozer

Cities are responding in unique ways to globalizing culture, says Sociology Professor Greg Nielsen (above left). He is a member of a multidisciplinary, multi-university team recently awarded a \$4 million SSHRC grant to study the urban experience in Montreal, Toronto, Berlin and Dublin in the context of globalization. At Concordia, he and graduate students will be looking at the integration and transgression aspects of citizenship for the five-year Culture of Cities project, trying to figure out how some cities manage to sustain local specificity despite a “sameness” imposed by global culture. Nielsen is also Director of the Concordia Centre for Broadcast Studies.

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James Pfaus — Rat dating behaviour

Professor James Pfaus of the Centre for Studies in Behavioural Neurobiology (CSBN) says that a team at the centre has replicated human patterns of behaviour in rats, suggesting that learning and conditioning play a central role in reproduction in all mammals. His research shows that female rats need vaginal stimulation for pregnancy and male rats need sexual stimulation not to attack offspring in close proximity. Also, animals under the effect of alcohol are less choosy about their mates, and male rats will even overcome conditioning when under the influence.

Joseph Pegna — Growing man-made objects

Mechanical Engineering Professor Joseph Pegna is researching ways to grow man-made structures, from micro-mechanical devices to blocks of concrete and satellite parts. He is fascinated by the way nature manufactures structures like shells, as opposed to the way we do it. “We don’t have the technology to make a hand, for example, with its integrated muscles, nerves and bones,” he said. “The only way we could achieve this type of integration would be if we deposit the material within a structure exactly where we need it.” He has been exploring ways of depositing powders to form patterns, and other ways of depositing materials to grow artificial structures.

Annamma Joy — Cultural consumerism

Marketing Professor Annamma Joy is interested in consumer behaviour that reflects cultural differences. Originally a student in anthropology, and a holder of a

phD in the field, Joy moved over to Concordia's business school 19 years ago. She finds that marketing and anthropology have a natural synergy: "Marketing goes well beyond the notion of ad agencies and focus groups to encompass the whole consumer experience — the relationship in society between the individual and the object." She has also co-produced a video, *Daughters of Ixcel: Women Weavers of Guatemala*, which focuses on the development of a marketing plan for weavers to promote their handicrafts locally and internationally. The video won an award in New York and was recognized at the Canadian International Annual Film Festival.

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Fariborz Haghghat — Indoor air pollution

Concerned about the problems posed by contaminants such as paint and cleaning materials, two professors at Concordia and McGill are pooling their expertise and lab facilities to identify and monitor sources of indoor air pollution. Concordia's Fariborz Haghghat (above left), of the Department of Building, Civil and Environmental Engineering, is collaborating with Jean-Pierre Farant (above right) of McGill's Faculty of Medicine. Haghghat uses his lab to put materials such as carpet or linoleum into containers and then takes air samples to see if they emit gases. He sends the air samples to Farant for identification.

Haghghat has also been collaborating with the Danish Institute of Building Research in a study on the perception of odours.

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Elizabeth Saccá — Art Education publication

Art Education Professor Elizabeth Saccá received the June King McFee Award, the most prestigious prize awarded by the women's caucus of the American National Art Education Association. The prize rewards a career of writing, teaching and community work. Saccá took an in-house publication and turned it into the *Canadian Review of Art Education*, the field's first formal research publication.

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The Concordia Sensoria Research Team — Uncommon sense

The Concordia Sensoria Research Team, composed of faculty and graduate students from a variety of disciplines — including art history, sociology, anthropology, philosophy and architecture — is researching the primacy of visual perception in conventional Western aesthetics. The group, which includes Lonergan College distinguished scholar Constance Classen and anthropologist David Howes, also organized an international conference on the theme of the “Uncommon Senses” this year, which generated a lot of national interest.

David McGimpsey — Batter up

America's sacred sport is the subject of Creative Writing professor David McGimpsey's latest book, *Imagining Baseball: America's Pastime and Popular Culture*. In it, he examines how books, movies, television and the game itself perpetuate the myth that baseball is a sport

immune to the sins of other games. McGimpsey has also written poetry, fiction and criticism of popular culture.

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Some students come to university and spend most of their time in class because they find learning in a structured setting suits them. Others discover they need the buzz of extracurricular activities to supplement their formal education experience and teach them something outside their discipline.

On these pages, we salute some of Concordia's extraordinary students — some for the excellent grades and prizes they have received, others for their ability to combine classes with other activities and still succeed in school, and still others for making a difference to the student community at large.

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Andrea Levy, Gold Medal winner

History graduate student Andrea Levy chose to trace the intellectual development of French existential Marxist and political ecologist André Gorz for her PhD thesis because he tied together a number of her intellectual and political interests of the last 15 years. Last fall, as the top-ranking graduate student, she won the Governor-General's Gold Medal for this work.

Levy has been involved in municipal politics for many years, and helped found the local Green Party. She has worked as a freelance writer and has sat on the board of Canadian Dimension magazine.

Véronique Campbell, co-winner of the Silver Medal

Co-winner this year of the Governor-General's Silver Medal for highest-ranking undergraduate, Véronique Campbell was also the recipient of the Science College medal for having the highest GPA at the College. Prior to coming to university, Campbell took two years to think and travel. While in South Africa, she helped a marine biologist study the dwindling mussel population off the coast for three months. When she returned to school, she found that her practical experience had prepared her for the theoretical work. The Biology major with honours in Ecology will be heading to the University of Alberta, where she will do graduate work on the genetic diversity of Canada's lynx population.



Science College graduates **John-Christopher Boyer** (left) and **David Hambly** flank **Véronique Campbell**, winner of the both the Science College medal and the Governor General's Silver Medal



Benoît Goudreault-Émond shared the Silver Medal

Benoît Goudreault-Émond entered Concordia's Computer Engineering program and did so well that he received at least three awards at convocation, including the Governor-General's Silver Medal (with Véronique Campbell, above). He said that work and study suit his temperament. For the time being, he is going to work full-time at a small software company where he has been employed in the summer, but he suspects he may return to university later to do an MBA or an advanced technical degree.

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Cecilia Flores takes her PhD to Harvard

Cecilia Flores was doing her undergraduate degree at the University of Mexico City when she came into contact with Psychology Professor Jane Stewart and Concordia's psychobiology program. She was impressed enough to finish her



studies here, and stayed to complete a Master's and PhD. Her doctoral work focused on neurotrophic factors, and the role that one of these brain chemicals plays in brain function when adult

rats are repeatedly exposed to drugs of abuse.

Today, she is doing postdoctoral work at the Harvard Medical School on a fellowship from the Schizophrenia Society of Canada/Medical Research Council.

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Rebekah Tolley, artist and writer

Rebekah Tolley, a Studio Arts major (Printmaking) with a minor in Creative Writing, has been awarded a \$17,000 (U.



S.) grant at the Tyler School of Art of Temple University in Philadelphia to pursue a Master's in Printmaking. It wasn't always clear that she would head into the arts; she

came from a family of engineers, and she was encouraged to study the sciences. However, the outdoor enthusiast always wanted to do her own art, and her multidisciplinary degree will help her do just that.

Commerce students excel in Games

A contingent of 84 undergraduate Commerce and Administration students proved a strong match for the other competitors in this year's Commerce Games, held in Quebec City. They competed against 11 other universities from Quebec, Moncton and Ottawa. Teams from Concordia took first place in case competitions in finance, taxation, marketing and management information systems, second place in international business, debating, production operations management and human resources, and third in entrepreneurship. This gave them an overall academic gold. However, when combined with two silver medals in sports and one in social events, the students earned a silver overall the Games — for the second year in a row.

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Vladimir Glavac works on Canadarm

Few students can claim that their work has travelled at 25 times the speed of sound at 240 km above sea level, but Engineering graduate student Vladimir Glavac was able to see his circuitry work on the Canadarm in action. The robotic arm on NASA's space shuttle, Endeavor, connected the first two components of the International Space Station. Before coming to Concordia to do his Master's degree in Applied Science in Electrical Engineering, Glavac was an engineer with Canadarm designer Spar Aerospace, which was commissioned by NASA to upgrade the powerful shuttle appendage. He still works full-time on satellite and wireless communications projects at EMS Technologies, which bought Spar.

Margaret Webb chosen as Disney writer

Margaret Webb, a 1994 graduate in the MA in Creative Writing, won a fellowship to work full-time for a year at the Disney corporation. Webb was one of 2,500 applicants for a handful of positions — one of four winners of a fellowship in feature screenwriting. Since finishing her Master's degree, Webb has studied and worked at the Canadian Film Centre in Toronto, founded by director Norman Jewison.

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Excelling in UFE exams

Concordia students have always done extremely well when writing the uniform final exam (or UFE) for the Canadian Institute of Chartered Accountants, and this year was no exception. Till-Arne Hahn ranked second among Canadian students writing the exam, and Peter Campbell placed 10th. Étienne Tardif placed eighth in Quebec, and Concordia's pass rate was 76.4 per cent, compared to the Canadian pass rate of 65.2 per cent. Concordia's Diploma in Accountancy program prepares students for the gruelling 16-hour test.

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Stephanie Fulton looks at leptin

Graduate student Stephanie Fulton is off to a promising research career with an article published in January in the highly respected journal *Science*. It describes the research she did for her Master's thesis in experimental psychology on leptin, a recently discovered hormone that helps the body strike a balance

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between obesity and emaciation. Peter Shizgal, Director of the Centre for Studies in Behavioural Neurobiology (CSBN), and Psychology Professor Barbara Woodside co-authored the paper. Fulton got her BA from Concordia in 1996 and her MA in 1999, and is continuing her studies at the CSBN. The leptin work garnered the research team nation-wide media attention.

Raffaele Delogu is top Mechanical Engineering student

Raffaele Delogu received the Canadian Society for Mechanical Engineering's Gold Medal last December, an annual award for extra-curricular activity and academic excellence. He received his Bachelor in Engineering in May 1999, and has now moved on to graduate studies.



Students design a Canadian first

Seven Design Art students worked on the first extensive guide to contraception for young people in Canada. Called *Sex Sense*, the book was the brainchild of local communications consultant Elke Henneberg, who was commissioned by the Society of Obstetricians and Gynecologists of Canada to produce a contraceptive guide. Henneberg thought, who better to design the book than some of the 14- to 25-year-olds for

which the book was intended? She turned to the Design Art Department, and the students dealt with every aspect of production, from choosing photographers to giving advice on how to make the text accessible to people their age. As paid contractors, they also learned a bit about negotiating contracts and making progress reports.

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Journalism students work for the community

Graduate students in Concordia's print journalism program have gained practical experience and helped the community at the same time. The Montreal Children's Hospital had asked whether students could produce a brochure highlighting the efforts of hospital volunteers, and a couple of classes were willing to help out. First, students went to the hospital and interviewed the volunteers, then wrote their stories and edited them. Finally, they got to design the finished product in their QuarkXPress class. "Usually, when you write, you wonder what the article will look like. With this, we were in control of everything," said one student.

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Myer Schechter examines ethical issue

Myer Schechter's thesis dissertation in Religious Studies examines the pattern of communication between the families of dying patients and their physicians. A rabbi at the Jewish General Hospital, Schechter interviewed 25 doctors and 28 Jewish families to see how information was communicated to and from families and doctors. His thesis includes recommendations for improved communication, and he suggests that medicine is not only a science, but an art.

Reuben Bukachi wins black leadership award

Reuben Bukachi, a student in the Graduate Diploma in Administration, was a recipient of the 1999 Harry Jerome Scholarship. The Black Business and Professional Association created the scholarship in 1988 in memory of Harry Jerome, a track star who represented Canada three times in the Olympics and who earned several degrees in science. Bukachi, originally from Kenya, completed a Concordia Bachelor of Commerce degree with a major in Administrative Management and a minor in Management Information Systems, and has several years of business experience. He has also been a volunteer with the YMCA, the fourth All-Africa Games and World

Environment Day.

People's Potato grows on campus

Students concerned about their fellow students' ability to finance their meals organized a soup kitchen of sorts on campus, called the People's Potato. Serving vegetarian fare to those who are seeking a square meal at lunch, co-founder Zev Tiefenbach was thrilled when students voted in a referendum to help support the operation by giving five cents per credit.



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SPORTS *round-up*

Concordia's 11 intercollegiate teams had varied success this year, with some upsets working both for and against the university. The most surprising defeat came from the **women's hockey** team, which had a 12–0 regular-season play record, and was expected to win the Canadian Interuniversity Athletic Union (CIAU) title — as it had for the last two years — but came in third instead.

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However, the team did win the Theresa Humes Tournament, as it has for the last eight years. Exercise Science major Corinne Swirsky was named MVP of the tournament for the fourth straight year, and was the top scorer of the tournament. Swirsky was also named Player of the Year at the All-Canadian banquet, and coach Les Lawton was named Coach of the Year.

Another upset that occurred in student sport this year worked for the university.



Concordia rugby player and Quebec Student Sports Federation All-Star, **Harry Georgiopolous**

The **men's rugby** team, which had accrued a 2–4 record in season play, won the Quebec Student Sports Federation (QSSF) title. Concordians Mathieu Garston, Jon Webb, Harry Georgiopoulos and Ben Page were named QSSF All-Stars.

The **women's rugby** team tied for first place at the end of their season with a 4–0–1 record, with Sommer Christie, Candace Patterson, and Chantale Hurtubise being named QSSF All-Stars, and coach Sheila Turner named to the 1999 Canadian national team.

The **men's basketball** team wound up at the top of the heap in the QSSF standings, and made it to the national championships, but that's where the season ended for them. The **women's basketball** team came in second in the QSSF final standings, and Carol-Anne Tull was named to the 1999–00 All-Canadian second team. Both had season records of 13–7.

The **men's and women's soccer** teams had mixed results this year, but several players made it to all-star teams, notably Frank Pons, who was named a CIAU first-team All-Canadian, a QSSF All-Star and Concordia's Male Athlete of the Year. Others who were named QSSF All-Stars



were Valdis Tomsons, Ari Angelopoulos, Xavier Rena and Amar Bedawieh for the men's team, and Laura Lalonde for the women's team.

The **men's football** team came in second in the O-QIFC and had started off with six straight wins before losing the final two games of season play. There were several outstanding players on the team, including linebacker Jason Casey, a Geography major from North Bay, Ontario, who was named the outstanding defensive player in the O-QIFC. Sean Gordon, Wayne Dunn, Casey, Steve Jobin, Burke Dales, Matt Orlando, Scott Ashworth, Matt Trudeau and Terrance Alphonso were Conference All-Stars this academic year. Players that have gone on to the CFL include Sylvain Girard and André Bolduc, who both attended NFL camps as well, and Jeff Anderson and Evan Davis Jr.

In **men's hockey**, Marc-André Blondeau and Karl Castonguay were named Conference All-Stars (second team).

In **wrestling**, Tamara Medwisky won gold at three of her four university tournaments, and was named an All-Canadian after winning the CIAU championship. She was also Concordia's

Female Athlete of the Year.

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CONCORDIA UNIVERSITY

RECTOR'S REPORT 1999-2000

Published by the Public Relations Department
Design by Concordia Marketing Communications



Doors wide open

The crowning event of Concordia's 25th anniversary celebrations was a two-day Open House held in mid-January. The university's units created displays that showcased our many attractions, and visitors braved chilling weather to see what the fuss was about. Contemporary Dance held performances, Chemistry had a smoke-and-lights show, and a winter carnival was held at Loyola. Other 25th anniversary activities were held throughout the year, highlighting just how much the young university has achieved in a quarter-century.

Homecoming honeymoon

For the university's 25th anniversary homecoming, Alumni Affairs staged a mock wedding between the personifications of Concordia's two founding institutions: Sir George Williams University and Loyola College. Called *Honeymoon? What Honeymoon? Ignatius and Georgina's Comedy Wedding*, the play was

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written by Creative Writing student Kirk Johnson and was performed by Concordia employees and some experienced actors. It was a Romeo-and-Juliet story of courtly love and domestic intrigue, with sumptuous costumes and Shakespearean cadences. Several other activities took place during Homecoming, including the Homecoming Cup/Shrine Bowl football game, reunions, and a speech by literary bad-boy Mordecai Richler. Also, this year the Loyola Medal, one of Concordia's highest honours, was presented to fundraiser Jacques Ménard, best known for his involvement with the Montreal Expos.

Capital Campaign exceeds \$77 million

Concordia's Campaign for a New Millennium wound up its three-year activities with a flourish, far surpassing its goal of \$55 million. The total announced at the closing ceremony was just over \$77 million. Since then, some major donors have contributed even more, pushing the total to more than \$100 million, which means plans to outfit the university with more academic chairs, more student scholarships and better facilities will come to fruition. Thanks to everyone who contributed and helped make the campaign such a success.

Oscar Peterson lends name to Concert Hall

In a memorable ceremony, the university paid tribute to jazz legend Oscar Peterson by renaming its Concert Hall in his honour. The internationally

acclaimed artist, born and raised in St. Henri, was visibly touched by the homage. The naming ceremony was hosted by Dean of Fine Arts Christopher Jackson, and included a musical tribute and unveiling of a new nameplate and logo for the hall. The event was webcast over the Internet, and received wide coverage in the media.

Shuffling for scholarships

Local media personalities Jamie Orchard (also an alumna), Terry DiMonte and Global TV's Leslie Roberts kicked off the 10th annual Shuffle for scholarships by hosting a 25th anniversary rally and introducing a lively video. Then, more than 500 students, staff and faculty walked, ran, biked or skated from one campus to the other, and were greeted at Loyola by radio announcer John Moore, who emceed the closing activities. This year, almost \$67,000 was pledged through the Shuffle, and the Rector's Reception was held afterward in Hingston Hall to celebrate. Some excellent prizes were raffled off to participants, including an iMac, a Weider home gym, a television set, airfare, a mountain bike and more. Darcy Sowden (Bookstore), the person who raised the most money in pledges, received a Palm IIIx.



Honorary doctorates

This year's outstanding recipients of honorary doctorates at fall convocation were the Honourable Lise Thibault, Lieutenant-Governor

of Quebec (top right), and multidisciplinary artist Robert Lepage (below right). In the spring, five recipients were honoured: Jean Sutherland Boggs, museum curator and scholar; James Stanford, former chair of Petro-Canada; Ann Saddlemyer, Irish studies scholar; Barrie Frost, scholar in neuroscience and psychology; and Serge Godin, found of the CGI Group.



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Newswatch

The CBC-NewsWatch crew held a Town Hall at Concordia on the future of universities. The show was broadcast live from the J.A. DeSève Cinema, and included other anglophone institutions in the province. Host Dennis Trudeau moderated the heated discussion, which revolved mainly around the idea of private funding for public universities. Some activists said that letting the private sector fund public education is unwise because there will be strings attached, but others — especially those in programs of a technical or professional nature — argued that it is possible to accept funding from outside and still retain academic autonomy.

Recognizing alumni

The Concordia University Alumni Association held its 10th annual Recognition Awards banquet at the St. James's Club this year, and presented awards to deserving alumni, volunteers, teachers and students. Stephen Huza (S BA 73) received the Humberto Santos Award of Merit for his service to the Association and community; Frank Mizgala (L BComm 66) and Michael Di Grappa (BA 83) received Distinguished Service Awards;

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Ronald Corey was given an honorary life membership in the Association; Liliane Gondo (BA 00) received the Outstanding Student Award; and Bluma Litner (Applied Human Sciences) and Sean McEvenue (Theological Studies) received the Alumni Award for Excellence in Teaching.

Citizenship court holds session

Twenty-six people from 12 countries will always associate Concordia University with becoming Canadian. That's because they were made citizens here in a simple but impressive ceremony in May. The idea came about through a conversation between Citizenship Judge Barbara Seal, C.M., and Professor Clarence Bayne, Director of the Diploma in Administration and Diploma in Sport Administration programs. Since the programs are celebrating their 25th year, a citizenship ceremony seemed an ideal way to highlight the cultural diversity of the students in the program. The new citizens' countries of origin were Algeria, Belgium, England, France, Iran, Israel, Kazakhstan, Morocco, Panama, Peru, Portugal and Romania. Several of them were children.

Film students strike again

As with almost every year, Concordia made a strong showing at the Student Film and Video Festival, part of the broader Montreal World Film Festival. Cinematic creations took four of 11 awards given out. There were also several

Concordia grads who competed in the World Film Festival, including Torill Kove with *My Grandmother Ironed the King's Shirts*, which also competed for an Academy Award in the Best Animated Short Film category. Three of the five Oscar entries in this category, in fact, had a Concordia connection.

Bronfman House and Hoppenheim School for Cinema

The Canadian Jewish Congress (CJC) donated its former headquarters, Samuel Bronfman House, to Concordia University. The distinctive four-storey building on the corner of Côte-des-Neiges and Docteur-Penfield will continue to house the Congress's large national archives collection, but also is home to a number of academic units centred on research and archives.

Concordia's Mel Hoppenheim School of Cinema moved into the Faubourg Tower this year, finding some much-needed room for a sizeable sound teaching studio, a puppet animation studio, and student work areas. Even with the space constraints of the past, the school has been able to turn out award-winning creative and technical filmmakers.

New appointments

The following appointments or re-appointments were made this year: Mohsen Anvari, as Dean of Commerce and Administration, for a term

ending May 31, 2005; Marcel Danis, as Vice-Rector, Institutional Relations and Secretary-General, for a term ending May 31, 2006; Michael Di Grappa, as Vice-Rector, Services, for a five-year term ending May 31, 2005; Larry English, as Chief Financial Officer, for a term ending May 31, 2006; Murray Sang, as Director, Continuing Education, effective June 1, 2000; Lilian Vineberg, as Chair of the Board of Governors, until June 30, 2000; Tamas Zsolnay, as Executive Director of Advancement, for a five-year term starting September 1, 1999.

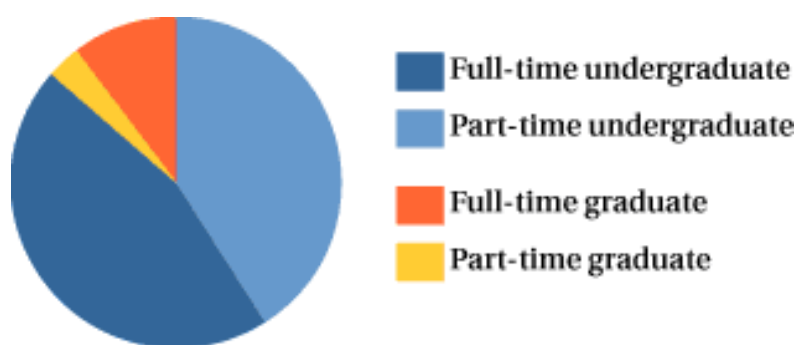
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at-a-glance

STUDENT *enrolment*

Total enrolment: 25,318



| | | |
|----------------------------|---------------|---------|
| Full-time undergraduate | 11,503 | |
| Part-time undergraduate | 10,374 | |
| Total undergraduate | 21,877 | (86.4%) |
| Full-time graduate | 2,612 | |
| Part-time graduate | 829 | |
| Total graduate | 3,441 | (13.6%) |
| Total full-time | 14,115 | (55.8%) |
| Total part-time | 11,203 | (44.2%) |

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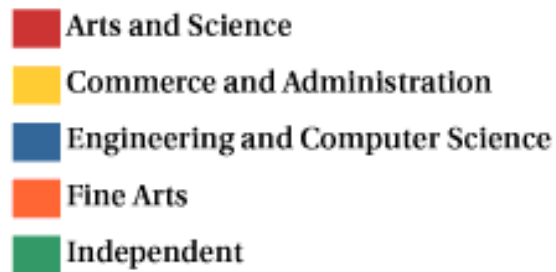
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Enrolment by Faculty

| | | |
|----------------------------------|--------|---------|
| Arts and Science | 11,888 | (47.0%) |
| Commerce and Administration | 5,329 | (21.0%) |
| Engineering and Computer Science | 3,430 | (13.5%) |
| Fine Arts | 2,413 | (9.5%) |
| Independent | 2,258 | (8.9%) |

Enrolment by sex

| | | |
|--------------|--------|---------|
| Total female | 13,437 | (53.1%) |
| Total male | 11,881 | (46.9%) |

Enrolment by first language

| | | |
|--------------|--------|---------|
| English | 15,233 | (60.2%) |
| French | 3,901 | (15.4%) |
| Other | 6,101 | (24.1%) |
| Not reported | 83 | (0.3%) |

International students

| | | |
|---------------|--------------|---------------|
| Undergraduate | 1,123 | |
| Graduate | 379 | |
| Total | 1,502 | (5.9%) |

Mature students

(Aged 21 and over, without conventional academic prerequisites)

| | | |
|--------------|--------------|---------------|
| Full-time | 722 | |
| Part-time | 923 | |
| Total | 1,645 | (6.5%) |

EMPLOYEE *profile*

Faculty

| | |
|-----------|-----|
| Permanent | 706 |
|-----------|-----|

| | |
|----------------------|-----|
| Part-time | 684 |
| Continuing Education | 138 |

Administrative and support personnel

| | |
|--------------------------------|-------|
| Permanent employees | 1,043 |
| Casual employees | 2,179 |
| Contract – Research | 804 |
| Contract – Teaching Assistants | 444 |
| Contract – Other | 266 |

Total employees **6,264**

Please note that the number of employees fluctuates every pay run; these reflect the peak earlier in the academic year.

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AWARDS & research

Undergraduate awards given out in 1999–2000

| | |
|----------|----------------------------|
| Internal | \$643,525 (592 recipients) |
| External | \$113,014 (71 recipients) |

Graduate awards given out in 1999–2000

| | |
|----------|---------------------------|
| Internal | \$992,477 (334 awards) |
| External | *\$1,714,924 (162 awards) |

**This is an estimate.*

Research grants, contracts and infrastructure (1999–2000)*

Sources of Research funding

| | |
|-----------------------------------|---------------------|
| Federal government | \$8,843,652 |
| Quebec government | \$2,394,855 |
| Concordia internal | \$1,519,707 |
| Canadian private | \$1,211,395 |
| Canadian foundations/associations | \$97,181 |
| Other Canadian sources | \$220,678 |
| Non-Canadian sources | \$925,713 |
| Overhead cost recovery** | \$1,575,000 |
| Total | \$16,788,181 |

Awarded By Faculty

| | |
|--|-------------|
| Arts and Science | \$8,524,500 |
| Engineering and Computer Science | \$5,479,348 |
| Commerce and Administration (now the John Molson School of Business) | \$640,847 |
| Fine Arts | \$504,839 |
| Other | \$63,647 |

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| | |
|--------------------------|---------------------|
| Overhead cost recovery** | \$1,575,000 |
| Total | \$16,788,181 |

*Does not include CFI funding.

**Quebec funding formula.

University Research Centres*

Centres and Research Groups

Centre for Broadcasting Studies (CCBS)

Centre for Building Studies (CBS)

Centre for Community and Ethnic Studies (CCES)

Centre for Composites (CONCOM)

Centre for Industrial Control (CIC)

Centre for Pattern Recognition and Machine Intelligence (CENPARMI)

Centre for Research in Human Development (CRDH), Department of Psychology

Centre for Signal Processing and Communication (CENSIPCOM)

Centre for Studies in Behavioural Neurobiology (CSBN), Department of Psychology

Centre for the Study of Learning and Performance (CSLP)

Computational Fluid Dynamics Laboratory (CFD Lab)

Concordia Computer Aided Vehicle Engineering (CONCAVE)

Electromagnetic Compatibility Laboratory (EMC Lab)

Interuniversity Centres

Centre for Algebra, Number Theory and Computation (CICMA)

Inter-University Research Centre in High Performance Computer Architecture & VLSI (GRIAO) (*Groupe inter-universitaire en architecture des ordinateurs et VLSI*)

Concordia – UQAM Interuniversity Chair in Ethnic Studies

Other Affiliations

Centre de recherche informatique de Montréal (CRIM)

Institut interuniversitaire de recherches sur les populations (IREP)

Centre d'expertise et de services en applications multimédia (CESAM)

Participation in the Networks of Centres of Excellence

Canadian Institute of Telecommunications Research (CITR)
Institute for Robotics and Intelligent Systems (IRIS)
Intelligent Sensing for Innovative Structures (ISIS)
Mechanical Wood-Pulps Network
Microelectronic Devices, Circuits and Systems (MICRONET)
Mathematics of Information Technology and Complex Systems (MITACS)
Sustainable Forest Management (SFM)
TeleLearning Research Network (TL-RN)

*Please note that there are other research centres affiliated with specific Faculties or units.

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1999–2000
finances

Revenues

Operating fund

| | |
|-------------------------------------|---------------|
| Quebec grants | \$122,836,566 |
| Tuition fees | \$33,908,448 |
| Ancillary services | \$21,762,743 |
| Continuing Education | \$6,659,114 |
| Student services | \$6,674,954 |
| Rental properties | \$3,287,301 |
| Miscellaneous fees and other income | \$11,797,683 |

Research fund

| | |
|-------------------------------|--------------|
| Research grants and donations | \$14,285,854 |
|-------------------------------|--------------|

Designated fund

| | |
|------------------------------------|--------------|
| Donations, grants and other income | \$19,066,147 |
|------------------------------------|--------------|

Capital Asset fund

| | |
|------------------------------------|--------------|
| Province of Quebec Grant | \$19,745,408 |
| Donations, grants and other income | \$5,490,870 |

TOTAL Revenue

\$265,515,088

Expenditures

Operating fund

| | |
|---|--------------|
| Academic | \$96,196,434 |
| Administration | \$17,868,787 |
| Operational services | \$13,743,317 |
| Library | \$10,245,992 |
| Instructional and Information Technology Services | \$8,450,793 |
| Interest | \$1,693,667 |

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| | |
|---|----------------------|
| Rented facilities | \$3,508,810 |
| Unusual expenditures | \$3,043,488 |
| Student services | \$6,686,793 |
| Ancillary services | \$20,363,043 |
| Continuing Education | \$5,646,404 |
| Rental properties | \$2,759,145 |
| Research expenditures | \$3,182,765 |
| Special projects | \$2,047,219 |
| Research fund | |
| Research expenses | \$12,805,792 |
| Designated fund | |
| Special projects | \$5,786,230 |
| Specified gifts to Concordia University Foundation | \$14,343,033 |
| Capital asset fund | |
| Amortization of fixed assets | \$13,579,293 |
| Interest on long-term debt and temporary financing | \$15,404,286 |
| TOTAL Expenditures | \$257,355,291 |

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SENIOR
administrators, 1999–2000

| | |
|---|---------------|
| Frederick Lowy, Rector and Vice-Chancellor | 848-4849/50 |
| Jack Lightstone, Provost and Vice-Rector, Research | 848-4891 |
| Marcel Danis, Vice-Rector, Institutional Relations and Secretary-General | 848-4806 |
| Michael Di Grappa, Vice-Rector, Services | 848-4815 |
| Larry English, Chief Financial Officer | 848-4310 |
| Martin Singer, Dean, Arts and Science | 848-2081 |
| Mohsen Anvari, Dean, Commerce and Administration | 848-2703 |
| Nabil Esmail, Dean, Engineering and Computer Science | 848-3060 |
| Christopher Jackson, Dean, Fine Arts | 848-4602 |
| Claude Bédard, Dean of Graduate Studies and Research | 848-3803 |
| Donald Boisvert, Dean of Students | 848-3500/3520 |

Senior appointments, 1999–2000

Mohsen Anvari, as Dean of Commerce and Administration, until May 31, 2005.

Marcel Danis, as Vice-Rector, Institutional Relations and Secretary-General, until May 31, 2006.

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Michael Di Grappa, as Vice-Rector, Services, until May 31, 2005.

Larry English, as Chief Financial Officer, until May 31, 2006.

Murray Sang, as Director, Continuing Education, effective June 1, 2000.

Lilian Vineberg, as Chair of the Board of Governors, until June 30, 2000.

Tamas Zsolnay, as Executive Director of Advancement, until August 31, 2004.

In memoriam

Concordia was saddened to hear of the death of Concordia University Faculty Association president Morton Stelcner, who passed away May 23, 2000.



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BOARD *of governors, 1999–2000*

Officers of the Board

Mrs. Lillian Vineberg (Chair)

Mr. Richard Renaud (Vice-Chair)

Mr. John Parisella (Vice-Chair)

Mr. Eric Molson (Chancellor)

Dr. Frederick Lowy, O.C. (Rector and Vice-Chancellor)

Representing the community-at-large

Dr. Francesco Bellini

Mr. Alain Benedetti

Mr. Charles G. Cavell

Me. Rita Lc de Santis

Mrs. Marianne Donaldson

Dr. Leonard Ellen

Mr. Leo Goldfarb

Mr. Ned Goodman

Mr. George Hanna

Mr. Peter Howlett

Mr. Paul Ivanier, C.M.

Mr. Paul T. Kefalas

Mr. Ronald Lawless

Ms. Christine Lengvari

Mrs. Hazel Mah

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Sr. Eileen McIlwaine
Mr. L. Jacques Ménard, C.M.
Mr. John Parisella
Mr. Richard Renaud
Mrs. Miriam Roland
Mrs. Marianna Simione
Mrs. Lillian Vineberg
Mr. Jonathan Wener

Representing alumni

Ms. Barbara Barclay
Mr. Alexander J. Carpini
Ms. Nicole Fauré

Representing teaching staff

Dr. Steven Appelbaum
Dr. William Byers
Dr. June Chaikelson
Dr. Terrill Fancott
Dr. Christine Jourdan
Dr. Elizabeth Saccá

Representing graduate students

Mr. Martin Kapustianyk

Representing undergraduate students

Mr. Deepak Boojhawon
Mr. Rob Green
Mr. Chris Piché
Ms. Sabrina Stea

Representing administrative and support staff

Ms. Joanne Beaudoin

Secretary of the Board

Ms. Amely Jurgenliemk

SENATE 1999–2000

Regular voting members

Frederick Lowy (Rector and Vice-Chancellor)

Jack Lightstone (Provost and Vice-Rector, Research)

Martin Singer (Dean, Faculty of Arts and Science)

Mohsen Anvari (Dean, Faculty of Commerce and Administration)

Nabil Esmail (Dean, Faculty of Engineering and Computer Science)

Christopher Jackson (Dean, Faculty of Fine Arts)

Claude Bédard (Dean, Graduate Studies and Research)

Representing the Faculty of Arts and Science

William Byers

John Capobianco

Claire Cupples

Ian Irvine

Marika Pruska-Carrol

Randy Swedburg

Patricia Thornton

Reeta Tremblay

Catherine Vallejo

Representing faculty in Commerce and Administration

Clarence Bayne

Suresh Goyal

T. Jerry Tomberlin

Representing faculty in Engineering and Computer Science

A.J. Al-Khalili

Charles Giguère
Hormoz Poorooshasb

Representing faculty in Fine Arts

Liliana Berezowsky
Leopold Plotek
Peter Rist

Representing undergraduate students

Abdel Beedassy
Patrice Blais
Rob Green
Aliya Haer
Philip Ilijevski
Tom Keefer
Mistie Mullarkey
Lindsay Scully

Representing graduate students

Malcolm Coker
Abdullah Mojaddidi

Regular non-voting members

Marcel Danis (Vice-Rector, Institutional Relations and Secretary-General)
Charles Emond (Vice Rector, Services)
John O'Brien (Speaker and chair)

Permanent observers

William Curran (Director of Libraries)
John Woodrow (Director of Instructional and Information Technology Services)
Lynne Prendergast (University Registrar)
Donald Boisvert (Dean of Students)

William Sellers (Fellow of the Centre for Mature Students)

Larry English (Chief Financial Officer)

Secretary of the Board of Governors and Senate

Amely Jurgenliemk

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CONCORDIA UNIVERSITY

RECTOR'S REPORT 1999–2000

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